KIDS HOPE ALLIANCE
The Jacksonville Partnership for Children, Youth & Families

November Finance Committee Meeting
November 16, 2026, 2:00 p.m. – 3:00 p.m.

1. **Introductions and Instructions** - Carson Tranquille, Finance Chair

2. **Public Comments**
   Public comments will be taken for each item on the agenda. Comments must be made about the specific agenda item. The audience will have an opportunity for public comment on general topics at the end of the meeting.

3. **Approval of September Minutes -** Carson Tranquille, Finance Chair

4. **New Business**
   a. Action Item: OJJDP Grant – Kenneth Darity, Chief Administrative Officer
   b. Action Item: YTTF Applications - Douglas Anderson & Jax. Children's Chorus
   Kenneth Darity, Chief Administrative Officer

5. **Discussion Items**
   a. YES RFP – Penny Zuber, Chief Executive Officer
   b. SIPPRA Update - Penny Zuber, Chief Executive Officer
   c. Center for Effective Philanthropy Grant Survey - Penny Zuber, Chief Executive Officer
   d. FY27 Approved Budget – Dr. Jessica Pitts, Finance Director
   e. Proposed Minimum 10% Administration Fee KHA Sponsored Grants – Dr. Jessica Pitts, Finance Director

6. **CEO Execution Authority -** Penny Zuber, Chief Executive Officer

7. **Financial Reports –** Dr. Jessica Pitts, Finance Director

8. **General Public Comments**

9. **Adjourn**

Finance Committee Meeting Minutes
September 10, 2026, 9:30 a.m. – 10:30 a.m.

1. **Introductions and Instructions**
Carson Tranquille, Finance Chair

Mr. Tranquille introduced himself and welcomed everyone to the meeting. After introductions, the meeting commenced.

Board Members Present – Carson Tranquille, Finance Chair, Cynthia Nixon – Finance Co-Chair, Kevin Gay – Board Member

Others Present – Regina Ross, OGC

KHA Staff Present – Dana Kriznar – Interim CEO, Kenneth Darity – Chief Administrative Officer, Rodger Belcher – Chief Strategy Officer, Dr. Jessica Pitts – Director of Finance

2. **Public Comments**
Mr. Tranquille explained that public comments will be taken for each item on the agenda. Comments must be made about the specific agenda item. The audience will have an opportunity for public comment on general topics at the end of the meeting. There were no public comments.

3. **Approval of August Minutes**
Carson Tranquille, Finance Chair

Mr. Tranquille asked if there were any changes to the August minutes, but there were none. He asked for a motion to approve the minutes.

Motion: Kevin Gay
Second: Cynthia Nixon
Approval: 3-0

4. **New Business**
Dr. Dana Kriznar, Interim CEO

a. Action Item: Youth Travel Trust Fund – J.R.E. Lee Jax FAMU Alumni Chapter
Dr. Kriznar explained that this action item pertains to the Youth Travel Trust Fund, specifically involving J.R.E Lee which is Jacksonville's FAMU Alumni Chapter. They submitted a request for $1,627.50 to support a student strip to attend the Fall preview

at Florida A&M University. Mr. Tranquille asked for a motion to approve this action item.

Motion: Kevin Gay
Second: Cynthia Nixon
Approval: 3-0

b. Discussion Item: Carpenter's Shop Financial Audit

Dr. Pitts and Mr. Darity provided an update on The Carpenter's Shop request to extend the due date for their financial audit. In our previous meeting, we agreed to grant an extension until November 23rd. However, Mrs. Wilder informed Mr. Darity that this deadline may be problematic, prompting them to request an additional extension beyond what has already been provided to December 31st. Mr. Tranquille then proposed a motion to grant The Carpenter's Shop an extension until December 31st to finalize their audit.

Motion: Kevin Gay
Second: Cynthia Nixon
Approval: 3-0

c. Discussion Item: Made a Way Foundation

Dr. Kriznar provided an update on the status of Made a Way Foundation's Juvenile Justice program. The Made A Way Foundation was listed for noncompliance under Chapter 118 by the City due to their mishandling of city funds. As a small provider, they inadvertently mixed city advances with other government funds, which is against the auditor's guidelines that require such funding to remain separate.

They successfully navigated this lengthy process with the support of Councilmember Rahman Johnson, culminating in a series of hearings and committee reviews. Having rectified their situation, the Foundation is now in good standing. However, it was determined that retroactive contract administration is not advisable. Consequently, while the out-of-school time contracts commenced on June 1st, the Foundation's contract was held due to their previous noncompliance. Now that they have been cleared, their agreement is set to begin on October 1st, albeit with a reduction in the number of operational days, making it significantly different from the original approval.

5. **CEO Execution Authority**
Dr. Dana Kriznar, Interim Chief Executive Officer

Dr. Kriznar reviewed each item approved under the contracts executed by CEO under delegation of execution authority for the month of August.

6. **Financial Reports**
Dr. Jessica Pitts, Finance Director

Dr. Pitts provided an overview of KHA's Financial reports through August 31st as well as an overview of the providers and the respective due dates for their annual audits. Mr. Darity shared an update on the SIPPRA Grant which has experienced delays while KHA payments to subcontractors have continued. He noted that we have been in constant communication with our partners, and the prolonged nature of this process stems from receiving feedback that suggests we are close to meeting the requirements, only to be asked for further adjustments. Despite these challenges, he expressed confidence in KHA meeting all of the necessary requirements to secure these grant dollars.

7. **Potential Budget Cuts and Impacts**
Dr. Dana Kriznar, Interim CEO

Dr. Kriznar shared the document titled KHA Potential Budget Cuts and Impacts, with the committee. This document provides two options for potential budget cuts along with the potential financial implications for families and a summary of children served by KHA by essential service category. Following feedback from the committee, Dr. Kriznar was asked to incorporate Workforce Development into Option B, and to provide the number of students in need who are not presently enrolled in a KHA program.

Mrs. Nixon recapped a recent meeting with Will Lahnen, Chair of the City Council's Finance Committee, herself and Dr. Kriznar, where he sought assurances from KHA's Board to maintain current growth levels or to explore strategies for remaining stable over time, a goal we believe is achievable. Rather than implementing a $5 million budget cut, KHA would prefer to collaborate on ways to sustain our existing financial framework.

KHA's Finance Committee could propose moving the $5.2 million Youth Empowerment funds, Dollars, allocated in FY 25-26, below the line and distribute if Amendment 3 fails. This would allow us to avoid affecting families currently receiving services. After further discussion, a motion was made to present Option A to City Council's Finance Committee as our preferred option which is to move the $5.2 million Youth Empowerment Scholarship funds below the line and distribute if Amendment 3 fails.

Motion: Cynthia Nixon
Second: Kevin Gay
Approve: 3-0

8. **General Public Comments**
Mr. Tranquille asked if there were any public comments, there were none.

9. **Adjourn**
The meeting was adjourned by Chair Tranquille at 10:45 a.m.

BOARD ACTION ITEM:	**OJJDP FY 2026 STRATEGIES TO SUPPORT CHILDREN EXPOSED TO VIOLENCE GRANT APPLICATION**
BOARD ACTION NUMBER:	**26-036**
CATEGORY:	**GRANTS MANAGEMENT**
□ FINANCE MEETING:	**NOVEMBER 16, 2026**
□ BOARD MEETING:	**NOVEMBER 19, 2026**

TO: **KIDS HOPE ALLIANCE BOARD OF DIRECTORS**

FROM: **PENNY ZUBER, CHIEF EXECUTIVE OFFICER**

REQUESTED ACTION:

The Board is asked to:

1) Approve the submission of an application for the OJJDP FY 2026 Strategies to Support Children Exposed to Violence grant, funded by the U.S. Department of Justice, Office of Juvenile Justice and Delinquency Prevention.

2) Authorize the CEO to execute a grant contract and any other documents necessary to fulfill grant requirements including any sub-contracts identified in the grant proposal.

NARRATIVE:

The U.S. Department of Justice, Office of Juvenile Justice and Delinquency Prevention (OJJDP), is accepting applications for its FY 2026 Strategies to Support Children Exposed to Violence funding opportunity. The program supports coordinated strategies to reduce juvenile violent crime, strengthen accountability for juvenile offenders, and respond to children exposed to violence in homes, schools, and communities.

Kids Hope Alliance (KHA) proposes Project INSPIRE (Identifying Needs and Supports to Partner, Intervene, Reengage and Educate youth), be used to expand upon two previously OJJDP funded Jacksonville initiatives: the INSPIRE Gang Intervention Program and the RISE Children Exposed to Violence Project. The proposed project will serve youth ages 10–18 who are gang-involved, have committed violent offenses, or have a documented gang-involved family member, along with

their families in Duval County. Referrals will be identified through the Jacksonville Sheriff's Office (JSO) Operation Safe Passage initiative.

Partnership for Child Health, a previous KHA subcontractor with experience implementing the proposed program framework, will serve as the primary subrecipient and lead implementation with JSO and community partners. KHA will provide grant oversight and compliance.

Project Activities & Objectives:

- Reduce violent offenses, reoffending, and gang involvement through prevention, intervention, individualized accountability plans, and coordinated justice system partnerships.
- Provide assessments, case management, crisis intervention, safety planning, trauma and mental health services, and family support for youth exposed to violence.
- Use evidence-based PLAAY services, restorative connection circles, and caregiver/community training to strengthen protective factors and community capacity.
- Convene a multidisciplinary planning team, including youth and families, to identify service gaps and develop a sustainable blueprint for a comprehensive service network.

STRATEGIC GOAL & ELEMENT:

- Strategic Goal: Duval youth successfully transition to adulthood
- Strategic Elements: "Youth avoid the criminal justice system through prevention programs" and "Youth involved with the justice system successfully reintegrate into society through intervention program." Project INSPIRE advances these elements through coordinated gang and juvenile violence prevention, individualized intervention and accountability plans, trauma-informed support, and efforts to reduce reoffending and improve youth reintegration.

FISCAL IMPACT:

The anticipated federal award is up to $815,000 for a 36-month period. This funding opportunity does not require a local cash or in-kind match. However, KHA proposes to provide a voluntary contribution of $64,800, resulting in a total proposed project budget of $879,800.

OPTIONS:

- ☐ Vote to approve action item.
- ☐ Decline to approve action item.
- ☐ Vote to approve action item with amendments. If checked, the following amendment to the item is approved.

_____

Board Secretary's Signature: _____

(In the event the Board Secretary is not present, the Board Chair may sign, and authority shall pass down accordingly.)

Print Name and Title: _____

Date: _____

Attachment A

Funding Opportunity Name: OJJDP 2026 Strategies to Support Children Exposed to Violence **Date:** Nov. 2nd, 2026

Deadline(s): 11/23/2026 **Size of Award:** Up to $815,000.00 **Required Match Needed?** No

If yes, amount and funding: N/A **In-kind or cash match is required:** Not required, if awarded, KHA has agreed to give a $21,600 in cash match, each year, for the three years of the grant which would be a total of $64,800.

Enhancement Funding Needed? No **If yes, amount and funding Index Code:**

Prioritized Checklist for Reviewing a Grant Application					
Category	**Assessment Question**	**Yes**	**No**	**Unsure**	**Notes**
Purpose	Is there a close match between KHA's mission and experience and the funding agency's purpose for providing this grant?	X			Strong programmatic alignment: juvenile violent-crime prevention/intervention and support for children exposed to violence.
	Is the grant consistent with KHA's Essential Services Plan?	X			This grant would directly support the Juvenile Justice Prevention and Intervention Programming Essential Service category.
Eligibility	Is KHA (a government entity) eligible to apply for this opportunity? Is applying for this grant within the authority given to KHA in Chapter 77 of the City of Jacksonville's Ordinance Code?	X			
		X			
Competing Community Partners	Is there a community organization that is applying for this grant or eligible for this opportunity that would be a better fit than KHA?		X		No other COJ departments have planned to apply. This is an expansion and continuation of a prior award.
Deadline	Is the time between now and the deadline sufficient for KHA to prepare the grant proposal?	X			While the timeline is very short, we should be able to have enough time to apply by the deadline.
Funding Amount/ ROI	Can KHA fit the budget for the proposed program between the funding floor (minimum grant allowed) and the funding ceiling (maximum award)?	X			
	Is the grant award adequate for the investment?	X			Yes, because of the provided cash match, this would allow adequate programmatic funding.
Matching Requirements	Can KHA meet any matching funds requirement?	X			
	May in-kind contributions count toward the match?	X			
Number of Awards	Is the number of anticipated awards high enough that KHA is likely to be competitive?	X			This initiative was funded prior when only 8 grants were awarded. While only nine awards will be granted because we are using the framework from a previously awarded grant we believe we have a high chance of being one of the awardees.

Partnering Requirements	Does KHA have time to establish relationships, or do we have existing relationships with required partners or are we members of an eligible coalition?	X			KHA has the existing relationships with the required partners for immediate implementation.
Level of Staffing Available	Does KHA have the resources and expertise (and are there sufficient funds allowed in the grant budget) to manage the grant program expected by the funding agency?	X			If awarded, this grant would be managed by the same grant manager who managed the previously awarded grant with the same framework.
	If not, does the grant provide funding for additional resources?				N/A
Prioritized Checklist for Reviewing a Grant Application					
Category	**Assessment Question**	**Yes**	**No**	**Unsure**	**Notes**
Regularity of Competition	Will KHA have another opportunity to apply for this program in the future if we decide not to pursue it now?		X		No commitment to future funding rounds has been stated.
Technical Assistance	Will there be a workshop or webinar offered by the funding agency to help applicants know how to apply?		X		A specific workshop/webinar has not been confirmed in the announcement, but the NOFO references DOJ application guidance and help desks support.
Prior Experience	Will a new applicant receive as many points as applicants with previous grants or prior experience?			X	Not stated in the NOFO. This is a continuation and expansion of a recently expired grant and historically, prior experience and expansions are looked upon favorably.
Priority/Bonus Points	Can we meet any required or optional competitive preference priorities or otherwise earn bonus points?	X			OJP may give priority consideration to proposals that directly support law enforcement operations, violent-crime reduction, protection of children and related priorities.
Agencies/Providers	Are there any other agencies/ providers currently offering these services?	X			There are no other partners who provide the lead coordination and gang intervention with the JSO Custom Notification, other than the implementing partner. This is a continuation and expansion of the recently expired program. Community partners are integrated into the gang intervention system of care.
Youth Served	How many children and/or youth will be served?				Due to the high acuity of the population of focus, no more than 50 youth and their families are anticipated.

Decision to Write This Proposal: ____ Yes, pursue _____ No, do not Pursue

Approved by: _____ Date: _____

BOARD ACTION ITEM:	**YOUTH TRAVEL TRUST FUND (YTTF) STAFF RECOMMENDATIONS**
BOARD ACTION NUMBER:	**26-037**
CATEGORY:	**GRANTS MANAGEMENT**
FINANCE MEETING:	**NOVEMBER 16, 2026**
BOARD MEETING:	**NOVEMBER 19, 2026**

TO: **KIDS HOPE ALLIANCE BOARD OF DIRECTORS**

FROM: **PENNY ZUBER, CHIEF EXECUTIVE OFFICER**

REQUESTED ACTION:

The Board is asked to:

1. Approve funding recommendations for Youth Travel Trust Fund applications which have been scored by Kids Hope Alliance.

NARRATIVE:
It is the intent that the Youth Travel Grant Program is established to allow students and youth groups in Duval County to travel to competitions and events around the country. This opportunity gives our youth a perspective and experiences they may not otherwise have without these funds. Below are the staff recommendations from YTTF applications received thus far. See Attachment #1 for YTTF applicant score breakdowns.

Staff Recommendations:

- Applicant #1
  - **Agency:** Douglas Anderson School of the Arts
  - **Requested Activity:** Douglas Anderson Symphony at the Midwest Clinic
  - **Activity Summary:** The DA Symphony will travel to Chicago for the 80th annual Midwest Band and Orchestra Clinic as the only high school symphony orchestra selected to perform. The students from DA's Orchestra, Band, and Piano departments will learn from leading musicians and educators.
  - **Requested Funding Amount:** $10,000.00
  - **Recommended Funding Amount:** $7,500.00
  - **Staff Recommendation:** Fund

- Applicant #2
    - **Agency:** Jacksonville Children's Chorus
    - **Requested Activity:** 2027 Summer Tour to UK/Canterbury
    - **Activity Summary:** The Jacksonville Children's Chorus is invited to the 2027 International Children's Choir Festival. Through historic cathedral performances, workshops, and collaboration with international choirs, singers will strengthen musical skills and broaden cultural perspectives.
    - **Requested Funding Amount:** $10,000.00
    - **Recommend Funding Amount:** $0
    - **Staff Recommendation:** Not to Fund

STRATEGIC GOAL & ELEMENT:
Chapter 111.850(B) of the City of Jacksonville Ordinance Code grants the Board of Kids Hope Alliance authority for determining and authorizing funds from the Youth Travel Trust Fund for certain types of youth travel that may be deemed a valid public purpose.

FISCAL IMPACT:
If the KHA Board of Directors agrees and approves staff recommendations for the above applicants, the remaining balance would be $82,173.33 for the 2026-2027 City Fiscal Funding Year.

OPTIONS:

- ☐ Vote to approve action item.
- ☐ Decline to approve action item.
- ☐ Vote to approve action item with amendments. If checked, the following amendment to the item is approved.

_____

Board Secretary's Signature: _____
(In the event the Board Secretary is not present, the Board Chair may sign, and authority shall pass down accordingly.)

Print Name and Title: _____

Date: _____

Attachment #1

Youth Travel Trust Fund Matrix Scores

Applicant	Scorer #1	Scorer #2	Scorer #3	Average Score	Staff Recommendation
Douglas Anderson School of the Arts	430	460	455	448	Fund
Jacksonville Children's Chorus	245	310	315	290	Not to fund

cep.org/services/assessments/grantee-perception-repo

The Funder

2027 Grantee Survey

CEP Confidentiality Policy:

*The Center for Effective Philanthropy has surveyed more than 100,000 grantees of over 400 funders and always treats responses as **completely confidential:***

- *We will report **only** averages to funders. Your response will be combined with other responses to protect your identity, so please be candid.*
- *We will **not** share whether you do or do not respond to the survey.*
- *We will **not** attach your name or organization name to your response.*
- *We will share your written comments **exactly** as you write them.*

If you'd like to learn more about how CEP shares results with funders and how funders use it to improve their work, watch this short video about CEP's Grantee Perception Report: www.cep.org/gprvideo.

Please respond to as many questions as possible. Previous respondents have found that this survey takes approximately 30 minutes to complete.

Your response is very important and will help the Funder improve its ability to work with grantees.

Thank you for your participation in this study.

www.cep.org

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The Funder – Survey Introduction

Please respond to the survey with the following grant from the Funder ["this funder" or "the funder"] in mind: [grant name/description here].[1] If your organization received other grants from this funder, other members of your organization may have been asked to fill out separate surveys. If you would like to collaborate with a colleague on your responses, you are welcome to share your survey link with them.

This survey includes several open-ended questions in which you can provide written input on the funder's processes, interactions, impact, and opportunities for improvement. Because CEP shares written responses exactly as submitted, please do not include identifying information about yourself or your organization in your responses.

Not all questions may apply to you. Throughout the survey, you will have the option to select "Don't know" or "Not applicable," or skip questions that may not apply.

1. **What is the approximate annual operating budget of your organization (in U.S. dollars)?**

   $☐☐☐,☐☐☐,☐☐☐.00

2. **Are you currently receiving funding from this funder?** (e.g., answer "No" if your grant(s) from this funder has ended and you are no longer receiving funding from this funder.)

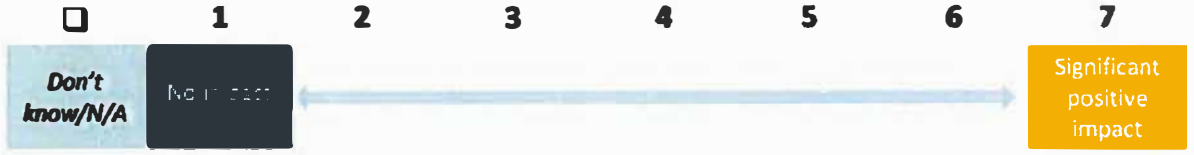
   ☐ Yes ☐ No ☐ Don't know

General Impressions of this funder

3. **How clearly has this funder communicated its goals and strategy to you?**



4. **Overall, how would you rate this funder's impact on your organization?**



[1] Here, CEP will insert the specific name or description of the grant that respondents should keep in mind when completing the survey.

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5. Overall, how would you rate this funder's impact on your field?



6. Overall, how would you rate this funder's impact on your local community?



About Your Funding

7. Describe the recent grant from this funder about which you are responding.

   a. Was the funding you received restricted to a specific use?

   ☐ Yes, this funding was restricted to a specific use (e.g., supported a specific program, project, capital need, etc.)
   ☐ No, this funding was not restricted to a specific use (e.g., general operating, core support)

   b. Total number of years of approved funding for this grant:

   ☐ _____ years + _____ months

   ☐ Not applicable (i.e., unlimited/no grant term)

   c. In what month and year did your grant begin?

   ☐ Month: _____ Year: _____

   ☐ Don't know/not applicable

   d. Total funding committed in U.S. dollars for this grant:
   (Please include the full multi-year value committed for this grant)

   $☐☐☐,☐☐☐,☐☐☐.00

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8. **Which of the following best describes the pattern of your organization's funding relationship with this funder?** (Please check only one)

- ☐ This is the first grant my organization has received from the funder
- ☐ My organization has received consistent funding from the funder in the past
- ☐ My organization has received inconsistent funding from the funder in the past
- ☐ Don't know

Grant Selection

9. **Did you submit a [proposal][2] to this funder for this grant?**

- ☐ Yes
- ☐ No (skip to question 11)
- ☐ Don't know (skip to question 11)

10. **As you developed your grant [proposal], how much pressure did you feel to modify your organization's priorities in order to create a grant [proposal] that was likely to receive funding?**

1	2	3	4	5	6	7
No pressure	←					Significant pressure

11. **To what extent was this funder's [selection process][3]:**

	Not at all						To a great extent	Don't know/N/A
A helpful opportunity to strengthen the efforts funded by the grant	1	2	3	4	5	6	7	☐
An appropriate level of effort given the amount of funding received	1	2	3	4	5	6	7	☐

12. **To what extent was this funder clear and transparent about:**

	Not at all						To a great extent	Don't know/N/A
The [selection process] requirements and timelines	1	2	3	4	5	6	7	☐
The criteria this funder uses to decide whether a [proposal] would be funded or declined	1	2	3	4	5	6	7	☐

[2] In questions 9, 10, 12, 15, and 30, the term "proposal" can be replaced with a similar term to better reflect your context or preferred language. The most common replacement is "application."
[3] In questions 11, 12, 15, and 18, the term "selection processes" can also be replaced. The most common changes including replacing "selection process" with "application process," "proposal process," or "approval process."

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Grant Reporting

13. Have you participated in a reporting process related to your grant from this funder?
    - ❑ Yes
    - ❑ No (skip to question 15)
    - ❑ Don't know (skip to question 15)

14. To what extent was this funder's reporting process:

	Not at all						To a great extent	Don't know/N/A
Straightforward	1	2	3	4	5	6	7	☐
Adaptable, if necessary, to fit your circumstances	1	2	3	4	5	6	7	☐
A helpful opportunity for you to reflect and learn	1	2	3	4	5	6	7	☐

15. Please estimate the total number of hours you and your staff spent on each of the following activities related to this grant from this funder.

    a. Grant [proposal] creation and [selection process]:

    ❑ _____ hours OR ❑ Did not occur

    b. Funder-required grant monitoring, reporting, and evaluation:

    ❑ _____ hours OR ❑ Did not occur

Interactions with this funder

16. How comfortable do you feel approaching this funder if a problem arises?

1	2	3	4	5	6	7
Not at all comfortable						Extremely comfortable

17. How often do/did you have contact with your [program officer][4] during this grant?

    - ❑ Monthly or more often
    - ❑ Once every few months
    - ❑ Yearly or less often

[4] In questions 17 and 20, "program officer" can be adjusted, if needed, to better reflect an individual funder's context or preferred language – for instance, to "primary contact".

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18. **At any point during this grant, including the [selection process], did Funder staff conduct a site visit?** (Please check all that apply)

- ❑ Yes, in person
- ❑ Yes, virtually
- ❑ No
- ❑ Don't know

19. **Please comment on the quality of this funder's processes, interactions, and communications.** (Your response will be provided to this funder exactly as written.)

_____

_____

_____

20. **Has your [program officer] changed in the past six months?**

❑ Yes ❑ No ❑ Not applicable

The Funder's Impact on Your Organization and Your Field

21. **Please indicate any types of assistance beyond the grant that were a component of what you received from this funder (from staff or a third party paid for by this funder). Please note this funder may or may not provide any of the following types of assistance.** (Please check all that apply)

- ❑ **Did not receive any assistance beyond the grant** (skip to question 23)
- ❑ **Field-Building Assistance** ***(e.g., insight or advice about your field, introductions to field leaders)***
- ❑ **Program-Related Assistance** ***(e.g., advice on your program approach or efforts, program assessment or evaluation assistance)***
- ❑ **Organizational Capacity Building Assistance** ***(e.g., advice on your organizational capacity, board development)***
- ❑ **Fundraising and Development Assistance** ***(e.g., development consulting, fundraising review)***
- ❑ **Communications Assistance** ***(e.g., promoting your organization's work on this funder's social media, website, or other communication channels, drafting press releases, support for your organization's communications strategy)***
- ❑ **Connections/Convening Support** ***(e.g., grantee convenings, learning networks, events, or facilitation of collaboration opportunities)***
- ❑ **Connections to Other Funding Sources** ***(e.g., direct connections or introductions to other potential funders or donors)***

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- ❑ [Custom option - here, you can add other forms of assistance that you offer, like "support for staff well-being", "assistance for diversity, equity, and/or inclusion initiatives", or "support for use of piloting AI in their work "]
- ❑ **Other assistance not listed above**

Only for respondents that indicate receiving at least one form of assistance beyond the grant.

22. To what extent did this assistance beyond the grant meet an important need for your organization and/or program?



23. How well does this funder understand your organization's strategy and goals?



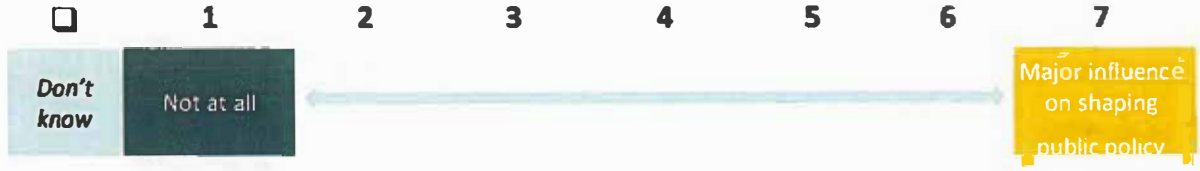
24. How well does this funder understand the field in which you work?



25. To what extent has this funder advanced the state of knowledge in your field?



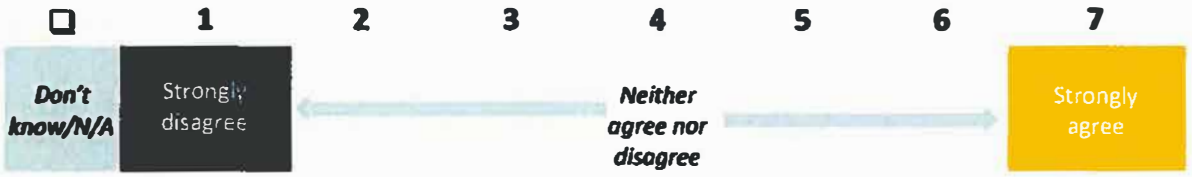
26. To what extent has this funder affected public policy in your field?[5]



[5] Funders who do not engage in policy work have the option to remove question 26 from their surveys.

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27. To what extent do you agree or disagree that this funder demonstrates an explicit commitment to [diversity, equity, and inclusion][6] in its work?



28. Thinking beyond the grant you received, please comment on how this funder influences your field, community, or organization. (Your response will be provided to this funder exactly as written.)

Other Impressions

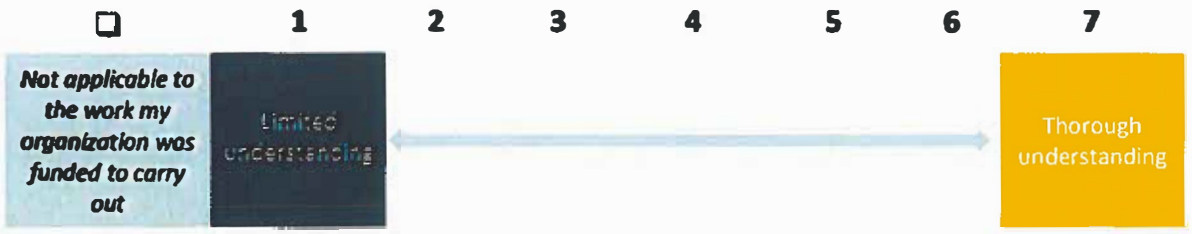
29. Overall, how responsive was Funder staff?



30. At any point during the [proposal] or the grant period, did this funder and your organization exchange ideas regarding how your organization would assess the results of the work funded by this grant?

❑ Yes ❑ No ❑ Don't know

31. How well does this funder understand the social, cultural, or socioeconomic factors that affect your work?



[6] In question 27, the term "diversity, equity, and inclusion" can be adjusted, if needed, to better reflect an individual funder's context or preferred language – for instance, to include "justice" or "accessibility" in the question text.

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32. How aware is this funder of the challenges that your organization is facing?



33. Overall, how transparent is this funder with your organization?



34. To what extent is this funder open to ideas from grantees about its strategy?



35. How well does this funder understand the needs of the people and communities that you serve?



36. To what extent did this funder exhibit each of the following during this grant:

	Not at all			Somewhat			To a great extent
Trust in your organization's staff	1	2	3	4	5	6	7
Candor about its perspectives on your work	1	2	3	4	5	6	7

37. How well do you understand the way in which the work funded by this grant fits into this funder's broader efforts?



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In the following question we refer to "changing external conditions," which can include unexpected or unpredictable events, crises or emergencies, changes in the funding landscape, political shifts, or other developments that affect an organization and its work.

38. a. In response to changing external conditions, to what extent do you feel that this funder demonstrates appropriate:

	Not at all			Somewhat			To a great extent	Don't know/N/A
Support for your organization: financial or non-financial	1	2	3	4	5	6	7	☐
Flexibility in its requirements of your organization	1	2	3	4	5	6	7	☐
Adaptability in its strategy and grantmaking	1	2	3	4	5	6	7	☐
Clarity about its planning and decisions	1	2	3	4	5	6	7	☐

b. Please describe your response to the previous question. (Your response will be provided to this funder exactly as written.)

39. What specific improvements would you suggest that would make this funder a better funder? (Your response will be provided to this funder exactly as written.)

The Funder – Additional Questions

Here, the Center for Effective Philanthropy can add additional custom questions designed in consultation with the Foundation.

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Demographics

40. What is your position? (Please check only one)

- ❑ Executive Director/CEO
- ❑ Other Senior Team (i.e., reporting to Executive Director/CEO)
- ❑ Project Director
- ❑ Development Staff
- ❑ Volunteer
- ❑ Other

The following questions will ask about your demographic characteristics. You have the option of completing all, some, or none of the questions. Each question has a "Prefer not to say" option.

CEP uses the demographic information in this section to analyze responses to other questions in this survey and to report on trends in ways that help funders understand how different groups of grantees experience their work together. As with other questions in this survey, only CEP will have access to your individual responses.

You will be asked to provide information on your demographic characteristics. The Funder will not receive the survey responses or demographic information of any individual. You can choose whether or not to provide this information to CEP by selecting the box below. If you choose not to provide this information, you will be brought to the end of the survey.

- ❑ I agree to provide this information in accordance with CEP's privacy policy.[7]

41. Please select the option that represents how you describe yourself: (Please check all that apply)

- ❑ Man
- ❑ Non-binary or gender non-conforming
- ❑ Woman
- ❑ Prefer to self-identify
  (optional, please describe): _____
- ❑ Prefer not to say

[7] This section is shown only to survey respondents based outside of the United States.

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42. **Are you transgender?** (Please check **only one**)

- ❑ **Yes**
- ❑ **No**
- ❑ **Prefer not to say**

43. (Asked only of respondents in U.S.) **How would you describe your race and/or ethnicity?** (Please check **all** that apply)

- ❑ **African American or Black**
- ❑ **American Indian, Alaska Native, or Indigenous**
- ❑ **Asian or Asian American**
- ❑ **Latina, Latino, Latinx or Hispanic**
- ❑ **Middle Eastern or North African**
- ❑ **Multiracial and/or Multi-ethnic**
- ❑ **Pacific Islander or Native Hawaiian**
- ❑ **White**
- ❑ **Race and/or ethnicity not included above** (optional, please describe)**:**

  _____
- ❑ **Prefer not to say**

44. (Note: If you have survey respondents outside of the U.S., you have the option to include a customized question here related to the survey respondents' race and/or ethnicity, appropriate to their contexts.)

45. (Asked only of respondents in U.S.) **Do you identify as a person of color?**

- ❑ **Yes**
- ❑ **No**
- ❑ **Prefer not to say**

46. **Do you have a disability?**

- ❑ **Yes**
- ❑ **No**
- ❑ **Prefer not to say**

47. **Do you identify as a member of the LGBTQ+ (Lesbian, Gay, Bisexual, Transgender, and Queer) community?**

- ❑ **Yes**
- ❑ **No**
- ❑ **Prefer not to say**

Thank you for participating in this important survey.
Your time and candid feedback are appreciated.

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Kids Hope Alliance

October Board Packet Attachment

Contracts Executed by CEO under Delegation of Execution Authority

Overview

In accordance with the Board-approved policy granting the CEO authority to execute contracts and amendments within the delegated limits, the following contracts have been executed during the reporting period.

Contract	Amount	Purpose	Vendor
Printing & Promotional Partners	2,161.26	Mayor's River City Readers	Printing & Promotional Partners
4Imprints	3,887.29	Mayor's River City Readers	4Imprints
Nonprofit Center of Jacksonville	1,875.00	Annual Membership Renewal	Nonprofit Center of Jacksonville
COJ- Sports & Entertainment	800.00	40th Annual MLK Breakfast	COJ- Sports & Entertainment

Summary

All contracts listed above were executed under the authority delegated to the CEO by the Board. Each expenditure aligns with organizational priorities and complies with established procurement and financial policies.

Presented by:

Penny Zuber
Chief Executive Officer
Kids Hope Alliance

KIDS HOPE ALLIANCE
Operating Fund - With Year End Projections
October 1, 2026- October 31, 2026

	Original Budget	Current Budget A	Actual Year to Date B	Encumbered Year to Date C	Remaining Budget D = A-B-C	
REVENUES:						
Earnings on Investment	$ 607,791	$ 607,791	$ -		$ 607,791	
Transfer from Fund Balance						
Contributions from General Fund	$ 57,475,322	$ 57,475,322	$ -		$ 57,475,322	
Total Revenues	**$ 58,083,113**	**$ 58,083,113**	**$ -**		**$ 58,083,113**	
EXPENDITURES:						
Salaries and Benefits	**$ 4,909,720**	**$ 4,909,720**	**$ 220,792**	**$ -**	**$ 4,688,928**	
Internal Service Charges	**$ 703,423**	**$ 703,423**	**$ 54,268**	**$ -**	**$ 649,155**	
Professional & Contractual Services	**$ 518,443**	**$ 518,443**	**$ -**	**$ 61,649**	**$ 456,794**	
Travel (per diem & local mileage)	**$ 2,001**	**$ 2,001**	**121**	**$ -**	**1,880**	
Insurance (General Liability and Misc. Ins.)	**$ 44,604**	**$ 44,604**	**$ 29,596**	**$ -**	**$ 15,008**	
Library Books	**$ 80,000.00**	**$ 80,000.00**	**$ -**	**$ 6,048.55**	**$ 73,951.45**	**A**
Other Operating Expenses and Supplies	**$ 78,616**	**$ 78,616**	$ 3,128	$ 3,666	$ 71,822	
Dues & Subscriptions	**$ 66,492**	**$ 66,492**	$ 1,875	$ -	$ 64,617	
Hardware/Software Maintenance or Licensing Agreement	**$ 88,643**	**$ 88,643**	$ 27,798	$ -	$ 60,845	
Total	**$ 233,751**	**$ 233,751**	**$ 32,800**	**$ 3,666**	**$ 197,285**	
Capital Outlay	**$ 2**	**$ 2**	**$ -**	**$ -**	**$ 2**	
Aids to Private Organizations						
Out of School Time	$ 31,847,256	$ 31,847,256	$ 1,268,043	$ 16,792,687	$ 13,786,525	
Early Learning	$ 9,579,677	$ 9,579,677	$ 129,415	$ 5,532,197	$ 3,918,065	
Special Needs	$ 10,729,862	$ 10,654,862	$ 737,010	$ 5,649,993	$ 4,267,859	
Juvenile Justice	$ 5,060,660	$ 5,060,660	$ 296,628	$ 2,064,808	$ 2,699,225	
Preteen & Teen	$ 7,541,913	$ 7,541,913	$ 1,108,868	$ 4,638,789	$ 1,794,255	
Cathedral- Military Children	$ 250,000	$ 250,000	$ -	$ -	$ 250,000	**B**
Walk-Off Charities	$ 300,000	$ 300,000	$ -	$ -	$ 300,000	**C**
Youth Empowerment	$ 5,200,000	$ 5,200,000	-	-	$ 5,200,000	
Total Grants & Aids	**$ 70,509,367**	**$ 70,434,367**	**$ 3,539,964**	**$ 34,678,475**	**$ 32,215,929**	
Transfers	**$ 627,415**	**$ 702,415**	**$ -**	**$ -**	**$ 702,415**	
Total Expenditures	**$ 77,628,725**	**$ 77,628,725**	**$ 3,877,541**	**$ 34,749,837**	**$ 39,001,346**	
Total Revenues Less Expenditures	**$ (19,545,612)**	**$ (19,545,612)**	**$ (3,877,541)**	**$ (34,749,837)**	**$ 19,081,767**	
	$ -					
Reserve - Prior Year Encumbrances		$ (19,545,612)				
Budget Difference		-				

Notes:

A, B, C- New accounts were created to track Library expenses and direct funded contract expenses

KIDS HOPE ALLIANCE
Jacksonville Upward Mobility Program (JUMP)
Report Period: October 1, 2026 - October 31, 2026

	Original Budget	Current Budget A	Actual Year to Date B	Encumbered Year to Date C	Remaining Budget D = A-B-C
REVENUES:					
Earnings on Investment	-	-	-	$ -	-
Contributions from General Fund	$ 328,275	$ 328,275	$ -	$ -	$ (328,275)
Total Revenues	**$ 328,275**	**$ 328,275**	**$ -**	**$ -**	**$ (328,275)**
EXPENDITURES:					
Trust Fund Authorized Expenditures	$ 452,328	$ 452,328	$ -	$ 190,305	$ 262,023
Total Expenditures	**$ 452,328**	**$ 452,328**	**$ -**	**$ 190,305**	**$ 262,023**
Total Revenues Less Expenditures	**$ (124,053)**	**$ (124,053)**	**$ -**	**$ (190,305)**	**$ (66,252)**

Prior Year Carry-Over	$ 124,053
Budget Difference	$ (0)

Additional notes:
3 Contracts awarded under RFP 0317-24- Goodwill, Lutheran and Pearls of Perfection

KIDS HOPE ALLIANCE
KHA- Youth Travel Trust Fund
Report Period: October 1, 2026 - October 31, 2026

	Original Budget	Current Budget A	Actual Year to Date B	Encumbered Year to Date C	Remaining Budget D = A-B-C
REVENUES:					
Earnings on Investment	-	-		$ -	-
Contributions from General Fund	$ 50,000	$ 50,000	$ -	$ -	$ (50,000)
Total Revenues	**$ 50,000**	**$ 50,000**	**$ -**	**$ -**	**$ (50,000)**
EXPENDITURES:					
Subsidies & Contributions to Private Org.	$ 89,673	$ 89,673	$ -	$ -	$ 89,673
Total Expenditures	**$ 89,673**	**$ 89,673**	**$ -**	**$ -**	**$ 89,673**
Total Revenues Less Expenditures	**$ (39,673)**	**$ (39,673)**	**$ -**	**$ -**	**$ 39,673**

Prior Year Carry-Over	$ 39,673
Budget Difference	-

Additional notes:

KIDS HOPE ALLIANCE
KHA Trust Fund- Emerging Provider Academy
Report Period: October 1, 2026 - October 31, 2026

	Original Budget	Current Budget A	Actual Year to Date B	Encumbered Year to Date C	Remaining Budget D = A-B-C
REVENUES:					
Earnings on Investment	-	-	-	-	-
Contributions from General Fund	$ 200,000	$ 200,000	$ -	$ -	$ (200,000)
Total Revenues	**$ 200,000**	**$ 200,000**	**$ -**	**$ -**	**$ (200,000)**
EXPENDITURES:					
Subsidies & Contributions to Private Org.	$ 254,029	$ 254,029	$ 5,417	$ 81,039	$ 167,573
Total Expenditures	**$ 254,029**	**$ 254,029**	**$ 5,417**	**$ 81,039**	**$ 167,573**
Total Revenues Less Expenditures	**$ (54,029)**	**$ (54,029)**	**$ (5,417)**	**$ (81,039)**	**$ (32,427)**

Prior Year Carry-Over	$ 54,029
Budget Difference	$ -

Additional notes:

KIDS HOPE ALLIANCE

DOJ- Project RISE

Grant Period: October 1, 2022 to September 30, 2026

Report Period: October 1, 2022 - September 30, 2026

	Current Budget	Actual Year to Date	Encumbered Year to Date	Remaining Budget
REVENUES:				
Intergovernmental Revenue	$ 900,000	$ 832,555	$ -	$ (67,445)
Interfund Transfer	$ 64,000	$ 64,000		$ -
Total Revenues	$ 964,000	$ 896,555	$ -	$ (67,445)
EXPENDITURES:				
Salaries and Benefits	$ 129,000	$ 129,000	$ -	$ -
Grants and Aids	$ 835,000	$ 827,847	$ 7,153	$ -
Total Expenditures	$ 964,000	$ 956,847	$ 7,153	$ -
Total Revenues Less Expenditures	$ -	$ (60,292)	$ (7,153)	$ (67,445)

Purpose of Grant:

The purpose of the Project RISE grant is to develop and implement prevention strategies at an individual and community level to increase resiliency of children and youth exposed to violence.

Additional Information:

Provider: Managed Access
Grant ended 9/30/26

KIDS HOPE ALLIANCE

Criminal Justice Reinvestment Grant

Grant Period: April 1, 2025 to March 31, 2028

Report Period: April 1, 2026- October 31, 2026

	Current Budget	Actual Year to Date	Encumbered Year to Date	Remaining Budget
REVENUES:				
Intergovernmental Revenue	$ 400,000	$ 200,000	$ -	$ (200,000)
Interfund Transfer	$ 85,000	$ 85,000		$ -
Total Revenues	$ 485,000	$ 285,000	$ -	$ (200,000)
EXPENDITURES:				
Salaries and Benefits	$ 45,000	$ 31,866	$ -	$ 13,134
Grants and Aids	$ 440,000	$ 180,197	$ 259,803	$ -
Total Expenditures	$ 485,000	$ 212,062	$ 259,803	$ 13,134
Total Revenues Less Expenditures	$ -	$ 72,938	$ (259,803)	$ (186,866)

Purpose of Grant:

The purpose of this grant is to provide services for youth who reside in Duval County with Substance Abuse and mental health problems that are at risk for entry into the criminal or juvenile justice systems.

Additional Information:

Provider: Managed Access

CJRG WIN 2.0 is in Yr 2 of 3

KIDS HOPE ALLIANCE
SIPPRA
Grant Period: December 6, 2024 - December 5, 2029
Report Period: December 6, 2024 -October 31, 2026

	Current Budget	Actual Period to Date	Encumbered Period to Date	Remaining Budget
REVENUES:				
Intergovernmental Revenue	$ 5,750,000	$ -	$ -	$ (5,750,000)
Total Revenues	$ 5,750,000	$ -	$ -	$ (5,750,000)
EXPENDITURES:				
Salaries and Benefits	$ 312,290	$ 72,701	$ -	$ 239,589
Other Professional Services	$ 750,000	$ 403,332	$ 86,664	$ 260,004
Travel Expense	$ 16,000	$ -	$ -	$ 16,000
Advertising & Promotions	$ 74,849	$ -	$ -	$ 74,849
Office Supplies	$ 4,000	$ -	$ -	$ 4,000
Grants and Aids	$ 4,592,861	$ 1,177,035	$ 568,008	$ 2,847,819
Total Expenditures	$ 5,750,000	$ 1,653,068	$ 654,672	$ 3,442,260
Total Revenues Less Expenditures	$ -	$ (1,653,068)	$ (654,672)	$ (2,307,740)

Purpose of Grant:

The purpose of this grant is to improve the effectiveness of certain social services.

Additional Information:

Provider: Institute for Child Success, NLP Logix, Children's Home Society

Grant is in Year 2 of 5

KIDS HOPE ALLIANCE
SAMHSA - reCAST
Grant Period: September 30, 2025 to June 29, 2027
Report Period: October 1, 2025 - October 31, 2026

	Current Budget	Actual Year to Date	Encumbered Year to Date	Remaining Budget
REVENUES:				
Intergovernmental Revenue	$ 1,000,000	$ 665,689	$ -	$ (334,311)
Intrafund Transfer	$ -	$ -	$ -	$ -
Total Revenues	$ 1,000,000	$ 665,689	$ -	$ (334,311)
EXPENDITURES:				
Salaries and Benefits	$ 38,600	$ 38,600	$ -	$ -
Travel Expense	$ 900	$ -	$ -	$ 900
Training Expense	$ 500	$ -	$ -	$ 500
Grants and Aids	$ 960,000	$ 762,385	$ 197,615	$ -
Total Expenditures	$ 1,000,000	$ 800,985	$ 197,615	$ 1,400
Total Revenues Less Expenditures	$ -	$ (135,296)	$ (197,615)	$ (332,911)

Purpose of Grant:

The purpose of this grant is to improve behavioral health, empower community residents, reduce trauma, and sustain community change for high-risk youth and their families.

Additional Information:

Provider: Managed Access

Grant is in a 9 month no-cost extension

KIDS HOPE ALLIANCE
SAMHSA - CREATE
Grant Period: September 29, 2026 to September 30, 2027
Report Period: October 1, 2026 - October 31, 2026

	Current Budget	Actual Year to Date	Encumbered Year to Date	Remaining Budget
REVENUES:				
Intergovernmental Revenue	$ 1,000,000	$ -	$ -	$ (1,000,000)
Intrafund Transfer	$ 75,000	$ 75,000	$ -	$ -
Total Revenues	$ 1,075,000	$ 75,000	$ -	$ (1,000,000)
EXPENDITURES:				
Salaries and Benefits	$ 74,290	$ -	$ -	$ 74,290
Employee Travel	$ 450	$ -	$ -	$ 450
Employee Training	$ 260	$ -	$ -	$ 260
Grants and Aids	$ 1,000,000	$ -	$ -	$ 1,000,000
Total Expenditures	$ 1,075,000	$ -	$ -	$ 1,075,000
Total Revenues Less Expenditures	$ -	$ 75,000	$ -	$ 75,000

Purpose of Grant:

This grant will provide mental health hervices for children with serious emotional disturbances, targeting children identified by SAMHSA—children and youth with special health care needs (CYSHCN), youth transitioning from pediatric to adult care (HCT), and LGBTQ+ children and youth.

Additional Information:

Provider: Managed Access

Grant is in year 4 of 4