



May Board Meeting
May 28, 2025, 9:30 a.m. – 11:00a.m.

- 1. Introductions and Instructions**
Marsha Oliver, Board Chair
- 2. Governance Committee Recap**
Meredith Chartrand-Frisch, Governance Committee Chair
- 3. Finance Committee Recap**
Cynthia Nixon, Finance Committee Chair
- 4. Public Comments**
Public comments will be taken now for all items that will be voted on at the meeting. These comments should only be in reference to those action items below. A separate public comment time will be open at the end of the meeting for any general comments to be made by the public.
- 5. Approval of March Minutes**
Marsha Oliver, Board Chair
- 6. Consent Agenda**
Dr. Saralyn Grass, Chief Executive Officer
 - a. Juvenile Justice Diversion RFP
 - b. Grant Application: Advancing Mobility Rapid Grant
 - c. SIPPR Wing Office Space Lease*
 - i. Supplemental: SIPPR Partner Outcomes and Space Utilization Summary
**Office of General Counsel has reviewed and confirmed approval*
 - d. Lutheran Services Florida New Lease
 - e. Jax. Journey Forward Ratification of Contract Additions
- 7. Review of KHA Actions**
Dr. Saralyn Grass, Chief Executive Officer
- 8. Partner Presentation - DCPS Attendance & Truancy Update**
Wendy Dunlap, Executive Director of School Counseling and Acceleration Programs
Paula Renfro, Chief Academic Officer
- 9. Strategic Next Steps - Needs Assessment & Gap Analysis**
Rodger Belcher, Chief Strategy Officer
Katie Bakewell, Vice President, AI Strategy, NLP Logix
- 10. Board Discussion - Board Officers**
Marsha Oliver, Board Chair
- 11. General Public Comments**
- 12. Adjourn**

KIDS HOPE ALLIANCE
Operating Fund - With Year End Projections
October 1, 2024- April 30, 2025

	Original Budget	Current Budget A	Actual Year to Date B	Encumbered Year to Date C	Remaining Budget D = A-B-C	Full Year Projection E	Budget Variance F = A-E	
REVENUES:								
Earnings on Investment	\$ 558,380	\$ 558,380	\$ 553,646		\$ 4,734	\$ 926,488	\$ (368,108)	
Transfer from Fund Balance								
Contributions from General Fund	\$ 56,843,734	\$ 57,682,096	\$ 46,621,163		\$ 11,060,934	\$ 57,682,096	\$ -	A
Total Revenues	\$ 57,402,114	\$ 58,240,476	\$ 47,174,809		\$ 11,065,667	\$ 58,608,584	\$ (368,108)	
EXPENDITURES:								
Salaries and Benefits	\$ 5,105,811	\$ 5,105,811	\$ 2,914,626	\$ -	\$ 2,191,185	\$ 5,061,922	\$ 43,889	
Internal Service Charges	\$ 835,947	\$ 835,947	\$ 433,893	\$ -	\$ 402,054	\$ 752,220	\$ 83,727	
Professional & Contractual Services	\$ 500,389	\$ 500,389	\$ 76,860	\$ 311,015	\$ 112,515	\$ 500,389	\$ -	
Travel (per diem & local mileage)	\$ 18,149	\$ 18,149	\$ 13,471	\$ -	\$ 4,678	\$ 18,149	\$ -	
Insurance (General Liability and Misc. Ins.)	\$ 49,731	\$ 49,731	\$ 42,892	\$ -	\$ 6,839	\$ 49,731	\$ -	
Other Operating Expenses and Supplies	\$ 95,725	\$ 95,725	\$ 79,320	\$ 1,910	\$ 14,496	\$ 95,725	\$ -	
Dues & Subscriptions	\$ 60,238	\$ 60,238	\$ 56,012	\$ -	\$ 4,226	\$ 60,238	\$ -	
Hardware/Software Maintenance or Licensing Agreement	\$ 89,886	\$ 89,886	\$ 52,819	\$ 4,747	\$ 32,320	\$ 89,886	\$ -	
Total	\$ 245,848	\$ 245,848	\$ 188,150	\$ 6,656	\$ 51,042	\$ 245,848	\$ -	
Capital Outlay	\$ 2	\$ 2	\$ -	\$ -	\$ 2	\$ -	\$ 2	
Aids to Private Organizations								
Out of School Time	\$ 30,320,415	\$ 31,036,415	\$ 12,758,879	\$ 7,471,543	\$ 10,805,993	\$ 31,036,415	\$ -	B
Early Learning	\$ 12,066,612	\$ 12,066,612	\$ 2,973,180	\$ 2,440,165	\$ 6,653,267	\$ 12,066,612	\$ -	
Special Needs	\$ 11,307,326	\$ 11,384,688	\$ 5,043,826	\$ 3,091,832	\$ 3,249,030	\$ 11,384,688	\$ -	C
Juvenile Justice	\$ 3,869,803	\$ 3,837,803	\$ 2,498,302	\$ 1,226,324	\$ 113,176	\$ 3,837,803	\$ -	
Preteen & Teen	\$ 6,419,297	\$ 6,434,297	\$ 2,604,624	\$ 2,167,646	\$ 1,662,027	\$ 6,434,297	\$ -	
Grief and Burials	\$ 47,527	\$ 47,527	\$ 47,527	\$ -	\$ -	\$ 47,527	\$ -	
Mayor's Youth at Work Partnership	\$ 1,355,000	\$ 1,355,000	\$ 722,323	\$ 632,677	\$ -	\$ 1,355,000	\$ -	
Youth Artists	\$ 100,000	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	
Pediatric Mental Support	\$ 218,518	\$ 218,518	\$ 218,518	\$ -	\$ -	\$ 218,518	\$ -	
Contingency	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	
Total Grants & Aids	\$ 65,749,497	\$ 66,480,859	\$ 26,867,178	\$ 17,130,187	\$ 22,483,494	\$ 66,525,859	\$ -	
Transfers	\$ 656,355	\$ 763,355	\$ 496,912	\$ -	\$ 266,443	\$ 763,355	\$ -	
Total Expenditures	\$ 73,161,729	\$ 74,000,091	\$ 31,033,982	\$ 17,447,858	\$ 25,518,251	\$ 73,917,474	\$ 82,618	
Total Revenues Less Expenditures	\$ (15,759,615)	\$ (15,759,615)	\$ 16,140,827	\$ (17,447,858)	\$ (14,452,584)	\$ (15,308,890)	\$ (450,726)	

Reserve - Prior Year Encumbrances \$ 15,759,615
Budget Difference -

A- Increase of \$686,000 from Council for OST Summer Camps
B- Increase of \$686,000 for 980 additional slots for school-based summer camp sites
C- Increase of \$218,518.17- additional carry-over was reported

KIDS HOPE ALLIANCE
American Rescue Plan (ARP) Fund
Report Period: October 1, 2023 - April 30, 2025

	Original Budget A	Actual Year to Date B	Encumbered Year to Date C	Remaining Budget D = A-B-C	
ARP Funding					
KHA- Youth Civic Engagement Pilot Program	\$ 170,000	\$ 40,515	\$ 129,485	\$ -	Goodwill (\$70,660) & First Coast Leadership Foundation (\$99,340)
Afterschool/Summer Literacy	\$ 1,900,000	\$ 1,640,264	\$ 259,737	\$ -	OST Seat increases and Security
Teacher Training and Coaching in Literacy	\$ 750,000	\$ 371,500	\$ 378,500	\$ -	\$75k ELC, \$211k UF, \$464k FIE
Intensive Summer Literacy	\$ 850,000	\$ 700,000	\$ 150,000	\$ -	Jax SOARS
Early Literacy Initiatives	\$ 100,000	\$ 99,960	\$ 40	\$ -	FERST Readers
Total Expenditures	\$ 3,770,000	\$ 2,852,238	\$ 917,762	\$ -	

KIDS HOPE ALLIANCE
Jacksonville Upward Mobility Program (JUMP)
Report Period: October 1, 2024 - April 30, 2025

	Original Budget	Current Budget A	Actual Year to Date B	Encumbered Year to Date C	Remaining Budget D = A-B-C
REVENUES:					
Earnings on Investment	\$ -	\$ -	\$ 14,249	\$ -	\$ -
Contributions from General Fund	\$ 310,000	\$ 310,000	\$ 232,500	\$ -	\$ 77,500
Total Revenues	\$ 310,000	\$ 310,000	\$ 246,749	\$ -	\$ 77,500
EXPENDITURES:					
Trust Fund Authorized Expenditures	\$ 976,388	\$ 976,388	\$ 366,009	\$ 285,778	\$ 324,600
Total Expenditures	\$ 976,388	\$ 976,388	\$ 366,009	\$ 285,778	\$ 324,600
Total Revenues Less Expenditures	\$ (666,388)	\$ (666,388)	\$ (119,260)	\$ (285,778)	\$ 402,100

Prior Year Carry-Over	\$ 666,388
Budget Difference	<u>\$ -</u>

Additional notes:

Remaining balance will be utilized for renewals

KIDS HOPE ALLIANCE
KHA- Youth Travel Trust Fund
Report Period: October 1, 2024 - April 30, 2025

	Original Budget	Current Budget A	Actual Year to Date B	Encumbered Year to Date C	Remaining Budget D = A-B-C
REVENUES:					
Earnings on Investment	\$ -	\$ -	\$ 1,264	\$ -	\$ -
Contributions from General Fund	\$ 50,000	\$ 50,000	\$ 37,500	\$ -	\$ (12,500)
Total Revenues	\$ 50,000	\$ 50,000	\$ 38,764	\$ -	\$ (12,500)
EXPENDITURES:					
Subsidies & Contributions to Private Org.	\$ 66,056	\$ 66,056	\$ 18,432	\$ 5,000	\$ 42,623
Total Expenditures	\$ 66,056	\$ 66,056	\$ 18,432	\$ 5,000	\$ 42,623
Total Revenues Less Expenditures	\$ (16,056)	\$ (16,056)	\$ 20,332	\$ (5,000)	\$ 30,123

Prior Year Carry-Over
Budget Difference

\$ 16,056

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KIDS HOPE ALLIANCE
KHA Trust Fund- Mini Grants
Report Period: October 1, 2024 - April 30, 2025

	Original Budget	Current Budget A	Actual Year to Date B	Encumbered Year to Date C	Remaining Budget D = A-B-C
REVENUES:					
Earnings on Investment	\$ -	\$ -	\$ 4,079	\$ -	\$ -
Contributions from General Fund	\$ 200,000	\$ 200,000	\$ 150,000	\$ -	\$ (50,000)
Total Revenues	\$ 200,000	\$ 200,000	\$ 154,079	\$ -	\$ (50,000)
EXPENDITURES:					
Subsidies & Contributions to Private Org.	\$ 269,140	\$ 269,140	\$ 116,553	\$ 138,525	\$ 14,062
Total Expenditures	\$ 269,140	\$ 269,140	\$ 116,553	\$ 138,525	\$ 14,062
Total Revenues Less Expenditures	\$ (69,140)	\$ (69,140)	\$ 37,526	\$ (138,525)	\$ (35,938)
Prior Year Carry-Over		\$ 69,140			
Budget Difference		\$ -			

KIDS HOPE ALLIANCE
SAMHSA - reCAST

Grant Period: September 30, 2024 to September 29, 2025

Report Period: September 30, 2024 - April 30, 2025

	Current Budget	Actual Year to Date	Encumbered Year to Date	Remaining Budget
<u>REVENUES:</u>				
Intergovernmental Revenue	\$ 1,000,000	\$ 303,121	\$ -	\$ (696,879)
Intrafund Transfer	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 1,000,000	\$ 303,121	\$ -	\$ (696,879)
<u>EXPENDITURES:</u>				
Salaries and Benefits	\$ 40,000	\$ 30,108	\$ -	\$ 9,892
Grants and Aids	\$ 960,000	\$ 348,814	\$ 611,186	\$ -
Total Expenditures	\$ 1,000,000	\$ 378,922	\$ 611,186	\$ 9,892
Total Revenues Less Expenditures	\$ -	\$ (75,802)	\$ (611,186)	\$ (686,987)

Purpose of Grant:

The purpose of this grant is to improve behavioral health, empower community residents, reduce trauma, and sustain community change for high-risk youth and their families.

Additional Information:

Provider: Managed Access

Grant is in Year 4 of 5

KIDS HOPE ALLIANCE
SAMHSA - CREATE

Grant Period: September 30, 2024 to September 29, 2025

Report Period: September 30, 2024 -April 30, 2025

	Current Budget	Actual Year to Date	Encumbered Year to Date	Remaining Budget
<u>REVENUES:</u>				
Intergovernmental Revenue	\$ 1,000,000	\$ 168,562	\$ -	\$ (831,438)
Intrafund Transfer	\$ 75,000	\$ 75,000	\$ -	\$ -
Total Revenues	\$ 1,075,000	\$ 243,562	\$ -	\$ (831,438)
<u>EXPENDITURES:</u>				
Salaries and Benefits	\$ 75,000	\$ 27,326	\$ -	\$ 47,674
Grants and Aids	\$ 1,000,000	\$ 307,355	\$ 692,645	\$ -
Total Expenditures	\$ 1,075,000	\$ 334,681	\$ 692,645	\$ 47,674
Total Revenues Less Expenditures	\$ -	\$ (91,118)	\$ (692,645)	\$ (783,764)

Purpose of Grant:

This grant will provide mental health services for children with serious emotional disturbances, targeting children identified by SAMHSA—children and youth with special health care needs (CYSHCN), youth transitioning from pediatric to adult care (HCT), and LGBTQ+ children and youth.

Additional Information:

Provider: Managed Access

Grant is in year 2 of 4

KIDS HOPE ALLIANCE
Criminal Justice Reinvestment Grant
Grant Period: October 1, 2021 to March 31, 2025
Report Period: October 1, 2023 -April 30, 2025

	Current Budget	Actual Year to Date	Encumbered Year to Date	Remaining Budget
<u>REVENUES:</u>				
Intergovernmental Revenue	\$ 400,000	\$ 400,000	\$ -	\$ -
Interfund Transfer	\$ 85,000	\$ 85,000	\$ -	\$ -
Total Revenues	\$ 485,000	\$ 485,000	\$ -	\$ -
<u>EXPENDITURES:</u>				
Salaries and Benefits	\$ 44,134	\$ 48,267	\$ -	\$ (4,133)
Grants and Aids	\$ 440,866	\$ 418,676	\$ 22,190	\$ -
Total Expenditures	\$ 485,000	\$ 466,943	\$ 22,190	\$ (4,133)
Total Revenues Less Expenditures	\$ -	\$ 18,057	\$ (22,190)	\$ (4,133)

Purpose of Grant:

The purpose of this grant is to provide services for youth who reside in Duval County with Substance Abuse and mental health problems that are at risk for entry into the criminal or juvenile justice systems.

Additional Information:

Provider: Managed Access

A no-cost extension has been granted until March 31, 2025

A TD reallocating funds to salaries/benefits is still in progress

Final grant closeout is in progress. Estimated payback amount is \$47,182.59.

KIDS HOPE ALLIANCE

DOJ- Project RISE

Grant Period: October 1, 2024 to September 30, 2025

Report Period: October 1, 2024 - April 30, 2025

	Current Budget	Actual Year to Date	Encumbered Year to Date	Remaining Budget
REVENUES:				
Intergovernmental Revenue	\$ 300,000	\$ 111,850	\$ -	\$ (188,150)
Interfund Transfer	\$ 32,000	\$ 32,000		\$ -
Total Revenues	\$ 332,000	\$ 143,850	\$ -	\$ (188,150)
EXPENDITURES:				
Salaries and Benefits	\$ 32,000	\$ 29,251	\$ -	\$ 2,749
Grants and Aids	\$ 300,000	\$ 135,971	\$ 164,029	\$ -
Total Expenditures	\$ 332,000	\$ 165,222	\$ 164,029	\$ 2,749
Total Revenues Less Expenditures	\$ -	\$ (21,373)	\$ (164,029)	\$ (185,401)

Purpose of Grant:

The purpose of the Project RISE grant is to develop and implement prevention strategies at an individual and community level to increase resiliency of children and youth exposed to violence.

Additional Information:

Provider: Managed Access

Grant is in year 3 of 3



March KHA Board Meeting
March 26, 2025, 9:30 a.m. – 11:00 a.m.

1. Introductions and Instructions

Marsha Oliver, Board Chair

Ms. Oliver called the meeting to order, introduced herself and welcomed everyone to the meeting. She then asked the Board to vote to allow Board Member Kevin Gay's virtual participation in the meeting.

Motion: Connie Hodges

Second: Lawrence Dennis

Approved: 6-0

Ms. Oliver provided a tribute to Women's History Month and the city's first female Mayor, Donna Deegan. She also highlighted KHA's recent participation in Celebrate Reading Week.

Members Present – Marsha Oliver, Lawrence Dennis, Kevin Gay, Connie Hodges, Cynthia Nixon, Carson Tranquille

Members Absent – Meredith Chartrand-Frisch

2. Partner Presentations

a. Take Stock in Children

Phillip Simmons, Senior Director of Mission Programs

Mr. Simmons provided an overview of the work being performed by the Take Stock in Children program which provides wraparound services to students from middle school through post-secondary completion. The organization also provides opportunities for degree attainment through post-secondary education via a scholarship.

b. Jacksonville Journey Forward Update

Charles Griggs, Director of Community Initiatives
COJ Office of the Mayor

Mr. Griggs shared a presentation which highlighted the work of the Jacksonville Journey Forward Committee. He explained that Jacksonville Journey Forward is a community based public safety initiative designed to reduce violent crime and build civic trust. Journey Forward works as a collaborative effort that will research, implement and evaluate targeted prevention, intervention and enforcement strategies.

3. Finance Committee Recap

Cynthia Nixon, Finance Chair

Mrs. Nixon summarized the March Finance meeting which included a review of financial reports. She explained that there were no discrepancies, and the finances are on target. There are minimum dollars being carried over as a result of interest earned. The meeting also included a preliminary review of grant renewals. Mrs. Nixon asked that the financial reports be approved by the Board.

Motion: Cynthia Nixon

Second: Carson Tranquille

Approved: 6-0

4. Public Comments

Ms. Oliver explained that public comments would be taken now for all items that will be voted on at the meeting. These comments should only be in reference to those action items below. A separate public comment time will be open at the end of the meeting for any general comments to be made by the public.

Mr. Frank Emmanuel, Founder and President, of Made a Way Foundation, provided an overview of his organization and shared that he has only drawn down 11% of his funding because his units of service value may not accurately reflect the work being performed. Mr. Darity advised him to work with his Contract Manager to ensure that his Scope of Service translates into the value of his units of service calculation.

5. Approval of February Minutes

Marsha Oliver, Board Chair

Ms. Oliver asked if there were any revisions to the minutes and there were none. She then asked for a motion to approve the minutes.

Motion: Lawrence Dennis

Second: Connie Hodges

Approved: 6-0

6. Consent Agenda

Kenneth Darity, Chief Administrative Officer

a. Juvenile Justice Diversion Extension Request

Mr. Darity explained that the Board is being asked to approve a six-month extension for Diversion Services, with an increase in funding in the amount of \$500,000, from June 1, 2025 – November 30, 2025. This action item will go through the proper Procurement process once approved.

The Diversion program reduces deep-end involvement in the juvenile justice system by providing prescribed services to divert juvenile offenders from the delinquency system and reduce recidivism. Notable outcomes include:

- Since 2020, the diversion system of care has more than doubled in its capacity to serve justice-involved youth in our community (2019-20=352; 2023-24=917).
- Since 2020, recidivism rates have been consistently low with 95% of youth remaining crime free within 12 months of completing diversion.
- Since 2021, 70% of youth have been assessed and identified with mental health, substance abuse or co-occurring disorders.

Mrs. Oliver asked for a motion to approve this board action item.

Motion: Carson Tranquille

Second: Cynthia Nixon

Approved: 6-0

b. Approval of Final Budget Submission

Dr. Saralyn Grass, Chief Executive Officer

Dr. Grass began by sharing KHA's success in recapturing the majority of its funding, specifically out of a sixty million dollar budget only twenty four thousand was not spent or encumbered.

The budget will be submitted to the City on April 18th and is \$57,554,476. Dr. Grass explained that the budget spreadsheet provided to the Board contains each contract and the number of seats that will be funded in the upcoming year. The budgeted amount includes the provider's utilization rate, request for renewal and increased units of service rate.

Ms. Oliver asked for a motion to approve the budget.

Motion: Connie Hodges

Second: Lawrence Dennis

Approved: 6-0

Ms. Oliver asked the team to clarify the metrics used to determine providers who exhibited strong performance. Dr. Grass agreed to use the phrase "confirmed positive outcomes" to describe these strong performers who can expand their seats, have met their previous year's goals in areas like reading levels and other data. Dr. Grass also shared that she is working closely with the Boys & Girls Clubs to ensure that their Culinary program is on track, a recent meeting took place to assist them with required deliverables. A 3-5% buffer was also built into each contract's budget to allow for adjustments throughout the year.

Mrs. Nixon asked for clarification on how providers are impacted when their contracts are converted from cost reimbursement to units of service and Dr. Grass explained that budgeted amounts include a buffer to allow providers to exceed their projected seat count if necessary.

Mr. Tranquille stated that provider's contracts include the required deliverables and due dates. He also requested that Finance Committee members receive copies of the provider's requests for renewals and a COJ email address for ease of delivery.

7. Review of KHA Actions

Dr. Saralyn Grass, Chief Executive Officer

Dr. Grass shared that the SIPBRA Grant was submitted to MBRC to authorize KHA to file legislation to appropriate the grant dollars. However, the legislation was withdrawn because there are some outstanding questions regarding the budget. This determination to withdraw the legislation was based, in part, on guidance from the city council auditors and the legislation can be re-filed at any time.

8. Board Discussion

Marsha Oliver, Board Chair

Ms. Oliver highlighted key words and phrases she recently discovered in news articles, which have both negative and positive connotations. The adage, “what we see depends on what we look for” can be applied to the Duval DOGE initiative. This could be an opportunity to educate the council and the community on the methods, tools and resources KHA and their providers use to address the critical needs of Jacksonville’s children and youth. Dr. Grass shared that KHA has responded to the Duval DOGE committee’s request for data by providing them with dashboards on every program which contain performance outcomes and hours of operation. She has also identified some internal city efficiencies which could help KHA. The Council Auditors have been very helpful, and she looks forward to working with them.

Ms. Oliver reminded the audience of her intent to establish working committees to help guide the efforts and priorities discussed during the December Board retreat. These committees are:

a. Strategic Services Committee

Recommendation: Meredith Chartrand Frisch, Chair; J. Carson Tranquille, Vice-Chair

The purpose of this committee is to propose a calendar and recommended timeline for board governance activities and reviews that align with the strategic direction and goals of the organization.

b. GUIDE Task Force (Gaining Understanding to Improve Decisions & Effectiveness)

Recommendation: Lawrence Dennis, Chair; Cynthia Nixon, Vice-Chair

The purpose of this committee is to develop and propose a set of recommended tools, systems, and strategies that drive the decision-making and priorities of the Kids Hope Alliance Board.

Both committees will meet and share their initial findings at the Board Workshop on April 30th.

9. CAO/CSO Updates

Kenneth Darity, Chief Administrative Officer

Rodger Belcher, Chief Strategy Officer

In the interest of time, updates were not provided.

10. General Public Comments

Terri Staten, Soyini Circles Girl's Corporation, expressed her gratitude to KHA and the Board for their funding, training and ongoing support.

John Nooney spoke about a potential public/private partnership to establish a park on Pottsburg Creek.

Marcia Brown, Teen Leaders of America, also thanked KHA and the Board for the work they've done over the last ten years. She raised a question about the status of an Agency Health Report previously recommended by Board Member, Kevin Gay. Ms. Brown recommended that the Health Report include key dates such as the date the agency received, signed, and executed their contract as well as the date they received their advance. Ms. Brown explained that these dates impact the timing of SAMIS reimbursement submissions and utilization rates.

Katoia Wilkins, KHA Director of the Contract Management team, explained that when their team is made aware of an issue with an agency's conversion to units of service, they work with the provider to ensure that their work is reflected in their units of service value. Several third year contracts are currently being corrected to reflect more accurate units of service values.

Cynthia Nixon recommended that the next Finance Committee include a presentation on how the unit of service values were determined for providers. The KHA team agreed to provide this information.

11. Adjourn

Ms. Oliver adjourned the meeting at 11:00 a.m.

BOARD ACTION ITEM: JUVENILE JUSTICE DIVERSION REQUEST FOR PROPOSAL

BOARD ACTION NUMBER: 25-004
ESSENTIAL SERVICE CATEGORY: JUVENILE JUSTICE
GOVERNANCE MEETING: MAY 21, 2025
FINANCE MEETING: MAY 21, 2025
BOARD MEETING: MAY 28, 2025

TO: KIDS HOPE ALLIANCE BOARD OF DIRECTORS
FROM: DR. SARALYN GRASS, CHIEF EXECUTIVE OFFICER

REQUESTED ACTION:

The Board is asked to:

- 1) Approve the issuance of a Request for Proposals (RFP) for Juvenile Justice Diversion with the minimum qualifications, the scope of services, evaluation criteria and performance metrics substantially in the form presented to the Board with such changes as are deemed appropriate by KHA staff and the Office of General Counsel.
- 2) Authorize the CEO of Kids Hope Alliance to execute a contract with the most highly evaluated bidder under the RFP as awarded in accordance with the City of Jacksonville's Procurement Code.

NARRATIVE:

Successful applicants under this RFP will provide innovative and effective programming that focuses on a comprehensive systemic framework for a diversion system of care that will utilize evidence-based practices for eligible youth diverted from formal prosecution. \$1,400,000.00 of the funds are subject to appropriation in KHA's 2025-2026 budget. KHA seeks to continue funding a diversionary system that:

- a. Reduces deep-end involvement in the juvenile justice system by providing prescribed services to divert juvenile offenders from the delinquency system and reduce recidivism.
- b. Incorporates accountability activities, counseling/therapeutic services, family support services, and youth development activities that strengthen protective factors and reduce risk factors that lead to delinquent and maladaptive behavior.
- c. Ensures greater access to diversion services county-wide so that eligible youth are served in the timeliest and most appropriate manner in order to reduce barriers the family may have in accessing services.
- d. Reduces disproportionate minority representation of youth by ensuring equitable access to effective culturally competent programming.

FISCAL IMPACT:

\$1,400,000.00 in funding is being made available for the Juvenile Justice Diversion RFP.

OPTIONS:

- ☐ Vote to approve action item.
- ☐ Decline to approve action item.
- ☐ Vote to approve action item with amendments. If checked, the following amendment to the item is approved:

Board Secretary's Signature: _____
(In the event the Board Secretary is not present, the Board Chair may sign, and authority shall pass down accordingly.)

Print Name and Title _____ Date: _____

BOARD ACTION ITEM: GRANT APPLICATION: ADVANCING ECONOMIC MOBILITY RAPID GRANT

BOARD ACTION NUMBER: 25-005

CATEGORY: SPECIAL NEEDS

- ☐ **GOVERNANCE MEETING: MAY 21, 2025**
- ☐ **FINANCE MEETING: MAY 21, 2025**
- ☐ **BOARD MEETING: MAY 28, 2025**

TO: KIDS HOPE ALLIANCE BOARD OF DIRECTORS

FROM: DR. SARALYN GRASS, CHIEF EXECUTIVE OFFICER

REQUESTED ACTION:

The Board is asked to:

- 1) Approve the application for the Advancing Economic Mobility Rapid Grant funded by the National League of Cities.
- 2) Authorize the CEO of Kids Hope Alliance to execute a grant contract with the funder, and all other documents necessary to comply with grant requirements, if awarded, including direct contracts with the partner identified within the grant.

NARRATIVE:

The Kids Hope Alliance (KHA), in partnership with United Way of Northeast Florida, seeks approval to apply for the Rapid Grant from the National League of Cities (NLC) as part of its Advancing Economic Mobility initiative. This grant will support the expansion and increase awareness of the RealSense Pathway to Prosperity Initiative, which connects ALICE (Asset Limited, Income Constrained, Employed) and low-income households in Jacksonville to free, year-round tax preparation services and critical tax credits such as the Earned Income Tax Credit (EITC) and Child Tax Credit (CTC).

This initiative addresses significant gaps in benefit uptake among underserved populations in Duval County, where an estimated 18,000–20,000 eligible households fail to claim the EITC annually. The proposed grant activities include targeted community outreach, culturally competent pop-up resource events, and an expanded volunteer recruitment and training pipeline to improve benefit access.

The City of Jacksonville has provided KHA with a letter of support for the grant which is required. KHA submitted a grant on April 30th, 2025 to meet the grant deadline. Acceptance of the award will be based on the decision of approval by the board.

Grant Highlights:

- Grant Period: June 2025 – January 2026
- Objectives: Increase EITC/CTC uptake, host outreach events, recruit and train 50+ new volunteers
- Partners: United Way's RealSense program, IRS SPEC, local colleges, and community organizations

- Expected Outcomes: Engage 1,000 residents through outreach, reach 150 individuals at events, and certify at least 30 new IRS-trained volunteers

FISCAL IMPACT:

\$20,000.00 of funding from June 2025 – January 2026.

OPTIONS:

- ☐ Vote to approve action items.
- ☐ Decline to approve action items.
- ☐ Vote to approve action items with amendments. If checked, the following amendment to the item is approved:

Board Secretary's Signature: _____
(In the event the Board Secretary is not present, the Board Chair may sign and authority shall pass down accordingly.)

Print Name and Title: _____

Date: _____

Funding Opportunity Name: Advancing Economic Mobility Rapid Grant

Date: 03/17/2025

Deadline(s): April 30th, 2025

Size of Award: 7 months - \$20,000.00

Required Match Needed? No

If yes, amount and funding: _____

In-kind or cash match is required: No

Enhancement Funding Needed? No If yes, amount and funding Index Code: _____

Prioritized Checklist for Reviewing a Grant Application

Category	Assessment Question	Yes	No	Unsure	Notes
Purpose	Is there a close match between KHA's mission and experience and the funding agency's purpose for providing this grant?	X			
	Is the grant consistent with KHA's Essential Services Plan?	X			
Eligibility	Is KHA (a government entity) eligible to apply for this opportunity? Is applying for this grant within the authority given to KHA in Chapter 77 of the City of Jacksonville's Ordinance Code?	X			
		X			
Competing Community Partners	Is there a community organization that is applying for this grant or eligible for this opportunity that would be a better fit than KHA?		X		
Deadline	Is the time between now and the deadline sufficient for KHA to prepare the grant proposal?	X			
Funding Amount/ ROI	Can KHA fit the budget for the proposed program between the funding floor (minimum grant allowed) and the funding ceiling (maximum award)?	X			
	Is the grant award adequate for the investment?	X			
Matching Requirements	Can KHA meet any matching funds requirement?	X			
	May in-kind contributions count toward the match?				N/A
Number of Awards	Is the number of anticipated awards high enough that KHA is likely to be competitive?	X			12 Municipalities will receive funding
Partnering Requirements	Does KHA have time to establish relationships, or do we have existing relationships with required partners or are we members of an eligible coalition?	X			KHA already has an established relationship with United Way of Northeast Florida
Level of Staffing Available	Does KHA have the resources and expertise (and are there sufficient funds allowed in the grant budget) to manage the grant program expected by the funding agency?	X			
	If not, does the grant provide funding for additional resources?				N/A

Prioritized Checklist for Reviewing a Grant Application					
Category	Assessment Question	Yes	No	Unsure	Notes
Regularity of Competition	Will KHA have another opportunity to apply for this program in the future if we decide not to pursue it now?			X	
Technical Assistance	Will there be a workshop or webinar offered by the funding agency to help applicants know how to apply?	X			Tuesday, April 1 st , 2025 @ 2:00pm
Prior Experience	Will a new applicant receive as many points as applicants with previous grants or prior experience?	X			
Priority/Bonus Points	Can we meet any required or optional competitive preference priorities or otherwise earn bonus points?	X			
Agencies/Providers	Are there any other agencies/ providers currently offering these services?		X		Only the City can apply for this grant & United Way has already been providing this service at KHA
Youth Served	How many children and/or youth will be served?				Engage 1,000 residents through outreach, reach 150 individuals at events, and certify at least 30 new IRS-trained volunteers

Decision to Write This Proposal: X Yes, pursue No, do not Pursue

Approved by: Saralyn Grass Date: 3/18/25

BOARD ACTION ITEM: SIPPPRA WING OFFICE SPACE LEASE

BOARD ACTION NUMBER: 25-006

CATEGORY: EARLY LEARNING

☐ **GOVERNANCE MEETING:** MAY 21, 2025

☐ **FINANCE MEETING:** MAY 21, 2025

☐ **BOARD MEETING:** MAY 28, 2025

TO: KIDS HOPE ALLIANCE BOARD OF DIRECTORS
FROM: DR. SARALYN GRASS, CHIEF EXECUTIVE OFFICER

REQUESTED ACTION:

The Board is asked to:

- 1) Approve the filing of legislation by the Kids Hope Alliance (KHA) staff asking the City Council to approve a new four-year lease agreement with the funded service-providing partners in the Social Impact Partnerships to Pay for Results Act (SIPPPRA) grant, starting July 1, 2025. The initial lease agreement will go through June 30, 2026 and be renewable for an additional three (3) years through June 30, 2029.

NARRATIVE:

KHA is seeking City Council approval to authorize a new four-year lease agreement with three SIPPPRA funded service providers – Angel Kids Foundation, Children’s Home Society, and Family Learning Partnership. The office space included is the South wing of the KHA building located at 1095 A. Philip Randolph Boulevard and the space designated to each provider is shown on the attached Exhibit. These new leases will align with their contract cycles for the SIPPPRA grant administered by KHA and funded through the U.S. Treasury department.

FISCAL IMPACT: The lease is for \$0.00 so there is no fiscal impact.

OPTIONS:

- ☐ Vote to approve action item.
- ☐ Decline to approve action item.
- ☐ Vote to approve action item with amendments. If checked, the following amendment to the item is approved.




Board Secretary's Signature: _____
(In the event the Board Secretary is not present, the Board Chair may sign and authority shall pass down accordingly.)

Print Name and Title: _____

Date: _____

Kids Hope Alliance - SIPPRA Wing - Nonprofit Space for Lease Layout



-  Children's Home Society
-  Family Learning Partnership
-  Angel Kids Foundation

SIPPRA Partner Outcomes and Space Utilization Summary

This SIPPRA (Social Impact Partnerships to Pay for Results Act) grant initiative aims to reduce emergency room visits for children under five by ensuring families establish a strong relationship with a pediatric home. Many families currently rely on emergency rooms (ER) for routine care due to a lack of connection with a pediatric provider. By fostering these relationships and educating families on appropriate healthcare usage, the three nonprofit partners—Children’s Home Society, Family Learning Partnership, and Angel Kids Foundation—will help achieve this outcome in their unique ways, ultimately improving access to primary care and reducing unnecessary ER visits.

Angel Kids Foundation

The Angel Kids Foundation, as part of the SIPPRA initiative, will provide essential training sessions for parents both at KHA and other locations around Jacksonville. These sessions will cover when emergency room visits are necessary and when they are not, along with other health advice for parents of newborns and young children. They aim to offer at least ten (10) training sessions per year, reaching a broad audience through the SIPPRA initiative. In addition to in-person training, the initiative will also utilize targeted social media campaigns, virtual training opportunities, workshops, and participation in resource fairs to further engage and inform parents across multiple platforms.

Additionally, the SIPPRA funding will enable them to offer extended on-call hours with doctors and nurse practitioners in the evenings and on weekends. This service allows parents to consult a healthcare professional live about their child’s condition, helping them decide whether an ER visit is necessary or if they can wait for a pediatric appointment the next day. This not only supports parents in managing crises but also strengthens their relationship with their pediatric medical home. Families can access in-person services from 8:30 AM to 7:00 PM, five days a week, with after-hours on-call support and telehealth options available daily. These services will be promoted through Family Connects and targeted social marketing campaigns.

Furthermore, as part of their lease with KHA, Angel Kids Foundation will open a small integrated pediatric and behavioral health office on the Eastside. Given the facility size and community needs, they anticipate being able to serve 5,700 new patients for pediatric primary care per year. This will offer a convenient option for families who previously struggled with access due to distance, providing a more accessible pediatric home.

This lease also allows space to include a licensed mental/behavioral health provider to deliver therapy, lead group sessions, and conduct assessments that support timely diagnosis and early intervention—ensuring children and families receive the critical care they need, when they need it most. With this addition it can be expected that an additional 100 patients will be assessed for neuro-development conditions, including, but not limited to autism, dyslexia, IQ, ADHD and comprehensive psycho-education evaluations. Individual psychotherapy is expected to serve

300 children, providing personalized care tailored to each person's unique needs. A collaborative care coordinator will join the team to assist an estimated 400 families, focusing on those impacted by social determinants of health and connecting them to essential community resources.

Children's Home Society

Children's Home Society will implement the Family Connects program, a model adopted from North Carolina that provides new moms with a nurse visit shortly after delivery. These nurses will assess family needs, help establish a connection with a pediatric home, and ensure families have the resources they need. Following the initial hospital visit, families will receive one to three follow-up home visits to further support their connection to a pediatrician and other community resources.

With the grant funding, Children's Home Society plans to employ 4 nurses, one nurse supervisor and one program specialist and aims to reach at least 2,500 new moms per year. They anticipate that approximately 60% of these families will fully utilize the services, resulting in around 1,500 moms receiving comprehensive support each year.

Family Learning Partnership

The Family Learning Partnership operates the Reach Out and Read program, a national medical model implemented in 285 sites across 41 counties in Florida. Reach Out and Read is a universal primary prevention strategy to support the safe, stable and nurturing relationships young children need to thrive. Reach Out and Read promotes early childhood literacy and language development by integrating books, anticipatory guidance, and shared reading into pediatric primary care well-child visits to support caregivers in fostering early literacy and healthy relationships with young children and their families. Each child receives a developmentally appropriate book at every well-child visit from birth to age five to take home. Pediatricians utilize the book to assess developmental milestones and early relational health while providing guidance to caregivers about the importance of reading. Reach Out and Read is the only literacy model endorsed by the American Academy of Pediatrics and is consistently supported by independent, peer-reviewed research, validated by over twenty peer-reviewed studies.

Currently, the Reach Out and Read program is facilitated in 55,064 well-child visits in Duval County, serving approximately 27,532 families, distributing 55,064 books through 28 pediatricians' offices. With the additional SIPBRA funding, the program will expand to serve an additional 5,000-7,000 families annually, distributing approximately 10,000 more books and partnering with 3-5 additional pediatric offices.

Within the KHA building, the Family Learning Partnership will have two dedicated rooms: one for a staff member and another for book storage, facilitating efficient distribution to the pediatricians' offices.

BOARD ACTION ITEM: LUTHERAN SERVICES FLORIDA NEW LEASE

BOARD ACTION NUMBER: 25-007

CATEGORY: EARLY LEARNING

☐ **GOVERNANCE MEETING:** MAY 21, 2025

☐ **FINANCE MEETING:** MAY 21, 2025

☐ **BOARD MEETING:** MAY 28, 2025

TO: KIDS HOPE ALLIANCE BOARD OF DIRECTORS
FROM: DR. SARALYN GRASS, CHIEF EXECUTIVE OFFICER

REQUESTED ACTION:

The Board is asked to:

- 1) Approve the filing of legislation by the Kids Hope Alliance (KHA) staff asking the City Council to approve a new five-year lease agreement with Lutheran Services Florida (LSF) for the use of the Don Brewer Center and a portion of the administrative building, starting July 1, 2025. The initial lease agreement will go through June 30, 2026 and be renewable for an additional four (4) years through April 31, 2030.

NARRATIVE:

KHA is seeking City Council approval to authorize a new five-year lease agreement (7/1/25 – 3/31/30) with Lutheran Services Florida. LSF leases office space within the KHA building located at 1095 A. Philip Randolph Boulevard as well as the Don Brewer childcare facility. The current LSF leases with KHA are set to expire on June 30, 2025. The new lease will include both spaces and align with their contract cycle for the Early Head Start grant, for which they recently won a five-year renewal from the federal government. Their notice of award for this grant is attached.

FISCAL IMPACT: The lease is for \$0.00 so there is no fiscal impact.

OPTIONS:

- ☐ Vote to approve action item.
- ☐ Decline to approve action item.
- ☐ Vote to approve action item with amendments. If checked, the following amendment to the item is approved.

Board Secretary's Signature: _____

(In the event the Board Secretary is not present, the Board Chair may sign and authority shall pass down accordingly.)

Print Name and Title: _____

Date: _____

**Recipient Information****1. Recipient Name**

LUTHERAN SERVICES FLORIDA, INC.
3627A W Waters Ave
Tampa, FL 33614-2783
(904) 328-1823

2. Congressional District of Recipient

14

3. Payment System Identifier (ID)

1592198911A1

4. Employer Identification Number (EIN)

592198911

5. Data Universal Numbering System (DUNS)

139676936

6. Recipient's Unique Entity Identifier (UEI)

Y8ABCWTEM4Y5

7. Project Director or Principal Investigator

Capt. Robert Bialas
Executive Vice President
bob.bialas@lsfnet.org
(813) 676-9474

8. Authorized Official

Ms. Susan Scroggins
Chairman of the Board
susanscroggins1@gmail.com
(219) 743-3061

Federal Agency Information

ACF/OHS Region IV Grants Office

9. Awarding Agency Contact Information

Ms. Heather Colwell
Grants Management Officer
heather.colwell@acf.hhs.gov
214-767-8850

10. Program Official Contact Information

Ms. Erika R Lundy
Regional Program Manager
erika.lundy@acf.hhs.gov
404-562-2770

Federal Award Information**11. Award Number**

04HP000656-01-00

12. Unique Federal Award Identification Number (FAIN)

04HP000656

13. Statutory Authority

42 USC 9801 ET SEQ

14. Federal Award Project Title

Early Head Start Child Care Partnership

15. Assistance Listing Number

93.600

16. Assistance Listing Program Title

Head Start

17. Award Action Type

New

18. Is the Award R&D?

No

Summary Federal Award Financial Information

19. Budget Period Start Date 04/01/2025 - **End Date** 03/31/2026

20. Total Amount of Federal Funds Obligated by this Action \$960,649.00

20a. Direct Cost Amount \$902,278.00

20b. Indirect Cost Amount \$58,371.00

21. Authorized Carryover \$0.00

22. Offset \$0.00

23. Total Amount of Federal Funds Obligated this budget period \$0.00

24. Total Approved Cost Sharing or Matching, where applicable \$240,162.00

25. Total Federal and Non-Federal Approved this Budget Period \$1,200,811.00

26. Period of Performance Start Date 04/01/2025 - **End Date** 03/31/2030

27. Total Amount of the Federal Award including Approved Cost Sharing or Matching this Period of Performance \$1,200,811.00

28. Authorized Treatment of Program Income

ADDITIONAL COSTS

29. Grants Management Officer - Signature

Ms. Heather Colwell
Grants Management Officer

30. Remarks

Kids Hope Alliance – Lutheran Services of Florida – Main Building Lease Layout



BOARD ACTION ITEM: JACKSONVILLE JOURNEY FORWARD
RATIFICATION OF CONTRACT ADDITIONS

ESSENTIAL SERVICES CATEGORY: Special Needs, Juvenile Justice, Pre-Teen/Teen,
Early Learning

BOARD ACTION NUMBER: 25-008

GOVERNANCE MEETING: MAY 18, 2025

FINANCE MEETING: MAY 18, 2025

BOARD MEETING: MAY 28, 2025

TO: KIDS HOPE ALLIANCE BOARD OF DIRECTORS
FROM: DR. SARALYN GRASS, CHIEF EXECUTIVE OFFICER

REQUESTED ACTION:

The Board is asked to:

- 1) Ratify changes to four KHA contracts (details below) as determined by the Jacksonville Journey Forward (Journey), utilizing dollars allocated to the Journey in the 24-25 budget year.
- 2) Authorize the CEO of KHA to execute a contract in the amount stated above with a 10% variance with The Children's Home for the period July 1, 2025 through June 30, 2026 with the option to renew the contract for four additional one-year terms, and to take all other actions necessary to accomplish the actions approved in (1) above, along with any subsequent renewals based on the evaluation of outcomes and funding utilization.

NARRATIVE:

The Jacksonville Journey Forward Committee convened on May 1st to finalize their expenditures for the 2024-2025 fiscal year. As part of their priorities, they voted to allocate additional funds to four of KHA's existing contracts. The board is asked to ratify these actions to proceed with procurement and implementation. The four actions are as follows:

1. **\$50,000 to Family Support Services' Hope Centers:** This will be included in their renewal contract starting June 1, 2024, through May 31, 2025. The funds will allow the Hope Centers, currently providing wraparound services at the Emmett Reed Park Center, to explore extending services to the Kennedy Center.
2. **\$100,000 to Partnership for Child Health's Hope Court Contract:** This funding will be added to their contract starting June 1, 2024, through May 31, 2025. The program will offer a pre-court assessment and mental health support to better prepare children before they reach court.
3. **\$30,000 to Read USA:** This amount will be added to their renewal contract starting June 1, 2024, through May 31, 2025. The funds will support additional tutoring and help sustain programming affected by the loss of AmeriCorps funding.

4. **\$350,000 to the University of North Florida's Florida Institute for Education (FIE)**

SOARS Program: This funding will be included in their renewal contract starting July 1, 2024, through May 31, 2026. The SOARS Program collaborates with two Westside schools (names to be inserted) to provide enhanced literacy support during the summer through Boys & Girls Club programs, as well as family engagement activities and a book club throughout the year.

Agency	Contract	Essential Service Category	Contract Dates	Current Funding for 25-26	Journey Forward Funding	New Funding Amount
Family Support Services	Center of Hope	Special Needs	June 1, 2025 - May 31, 2026	\$285,000	\$50,000	\$335,000
Partnership for Child Health (Managed Access to Child Health)	Hope Court	Juvenile Justice	June 1, 2025 - May 31, 2025	\$150,000	\$100,000	\$250,000
Read USA	Literacy Tutoring	Pre-Teen/Teen	June 1, 2025 - May 31, 2026	\$1,230,000	\$30,000	\$1,260,000
University of North Florida -FL Institute for Education	SOARS Literacy Program	Early Learning	July 1, 2025 – May 31, 2026	\$0	\$350,000	\$350,000

FISCAL IMPACT:

The funding to increase these contracts is coming from the Jacksonville Journey Forward.

OPTIONS:

- ☐ Vote to approve action items.
- ☐ Decline to approve action items.
- ☐ Vote to approve action items with amendments. If checked, the following amendment to the item is approved:

Board Secretary's Signature: _____

(In the event the Board Secretary is not present, the Board Chair may sign and authority shall pass down accordingly.)

Print Name and Title: _____

Date: _____

PRIORITY AREA	PROPOSED \$	REC #	DESCRIPTION
Early Literacy	<p>\$350,000</p> <p>\$30,000</p>	11	<p>Address Literacy disparities through new or expanded early learning services, providing additional resources to high-poverty schools, as well as services to address social, emotional, and mental health needs.</p> <p>Jax Soars (Strengthening Opportunities to Achieve Reading Success) is a rigorous design-based research approach to tackle pressing problems of practice that include design, development, refining, and impact assessment. The design is an informed, cross sector collaborative pilot program conducted by the Florida Institute of Education at the University of North Florida.</p> <p>READ USA Literacy Tutoring program trains and employs teenagers mostly from under-resourced communities to provide daily, intensive, one-to-one tutoring to elementary students. Third-party evaluated results have demonstrated significant reading improvement in 2nd- through 5th-grade students.</p>
Juvenile Justice Intervention	\$100,000	22	<p>Provide mental health assessments for all juveniles who touch the criminal justice system at any entry point. This includes mental health counseling, collaborative care coordination, psycho-educational assessments, peer support/life coach case managers, crisis intervention, transportation, housing, food, and homelessness prevention.</p> <p>Partnership for Child Health to activate services to divert juvenile offenders and reduce recidivism; Incorporate accountability activities, counseling/therapeutic services, family supports, and youth development activities that strengthen protective factors and reduce risk factors that lead to delinquent and maladaptive behavior.</p>
Parks & Facilities Activations	\$50,000	20	<p>Activate community centers in highest crime neighborhoods as anchor points for youth and families that can act as a one-stop-shop for services. By providing "Hope Centers" where children, youth, and their</p>

			families can receive the services they need in one location, concerns regarding transportation and childcare, which are often barriers, are minimized.
Strategic Plan	\$30,000	2	The Jacksonville Journey Forward (Board) will create a Strategic Plan to guide the City of Jacksonville's efforts to address the root causes of crime and improve community well-being. All city departments and agencies should be engaged and coordinated with the Journey to maximize effectiveness and reach of the public safety initiative.
Engagement (Attendance & Truancy)	\$40,000	3	Launch a citywide campaign (possibly in connection with citywide literacy initiative) to increase VPK attendance and attendance K-12. VPK is voluntary and, particularly since COVID, attendance has dropped off. Similarly, attendance K-12 (particularly K-3) is down. Non-attending VPK children need to be identified and support provided for parents. Truants need to be identified and collaboration improved between DCPS and JSO.
TOTAL	\$600,000		

KHA Actions: 3/26/25 - 5/23/25

Mayor's Budget Review Committee (MBRC) Items				
MBRC Item	Description		Fiscal Impact	MBRC Date
2025-063	Appropriates \$947,000 (grant funding of \$400,000 and City match of \$547,000) for the first year of a 3-year Criminal Justice, Mental Health, and Substance Abuse Reinvestment (CJMHTSA) grant. The City match of \$547,000 consists of a \$85,000 cash match and \$462,000 in-kind match.		\$ 947,000	3/24/2025
City Council Legislation				
Legislation	Description		Fiscal Impact	Council Dates
2025-253	Appropriates \$947,000 (grant funding of \$400,000 and City match of \$547,000) for the first year of a 3-year Criminal Justice, Mental Health, and Substance Abuse Reinvestment (CJMHTSA) grant. The City match of \$547,000 consists of a \$85,000 cash match and \$462,000 in-kind match.		\$ 947,000	Approved By Full Council - 5/13/25
Jacksonville Procurement Awards Committee (JPAC) & Administrative Award Items				
Contract/ Solicitation #	Provider	Description	Fiscal Impact	Approved
ESC-0349-23	Various OST Providers	Afterschool and Summer Programming - Second renewal of three renewal options	\$ 23,994,915	5/1/2025
ESC-0464-20	Managed Access to Child Health, Inc.	Juvenile Justice Diversion Program - Extend contract term 6 months	\$ 500,000	5/1/2025
RFP-16576-25	Ferst Readers, Inc.	Early Learning - Mayor's Book Club - Approval to negotiate amount	\$ 500,000	5/22/2025
ESC-0422-23	Various Providers	Emerging Provider Academy - Second renewal of three renewal options	\$ 470,000	5/22/2025
71017-24	United Way of Northeast FL, Inc.	Achievers for Life (AFL) Program - Second renewal of three renewal options	\$ 750,000	5/23/2025

Scope of Services Excerpt from Needs Assessment & Gap Analysis

Scope of Services.

In an effort to increase the efficiency of services provided to children, youth and their families in Jacksonville, Florida, the Kids Hope Alliance will partner with NLP Logix to: 1) conduct a community needs assessment and gap analysis; and 2) develop a comprehensive report.

The assessment and analysis will identify the needs of children and youth in Duval County and categorize available resources. Furthermore, the assessment and analysis will propose a service delivery framework that dually focuses on new services and solutions, or existing service improvements offered by government agencies, non-profit organizations, and the private sector. Findings may identify a need to modify and/or expand current essential services categories.

The results will be used to increase the efficiency of services provided to children, youth and their families in Jacksonville, Florida.

Deliverables

The following table provides a basic overview of each deliverable.

Deliverable	Associated Research Question
Needs Assessment (includes primary and secondary data analysis)	<ul style="list-style-type: none">• What are the needs of children, youth and families in Duval County, Florida, based on current and historical indicator trends (derived from primary and secondary data sources)? Needs may be categorized as perceived, expressed, absolute, and/or relative; see “What are Community Needs” at https://www.galaxydigital.com/blog/community-needs-assessment/.
Gap Analysis (includes community resource inventory)	<ul style="list-style-type: none">• What gaps exist related to availability and funding for programs and services to support identified needs of Duval County children, youth and their families?• How does KHA allocate resources (current and historically) in relationship to the identified needs of children, youth and families in Duval County, Florida?• What alternate funding sources (other than KHA and may include sources such as government, corporations, or foundations) exist to support programs and services to meet the needs of Duval County children, youth, and their families?

	<ul style="list-style-type: none"> • What barriers exist that prevent local child and youth-serving organizations from pursuing and/or securing alternate funding sources? • How can KHA help build capacity of local child and youth-serving organizations to encourage them to pursue and secure alternate funding sources?
Comprehensive Report Development	<ul style="list-style-type: none"> • Based on the data collected, how should KHA be targeting its funding to meet the needs of our community and fill in gaps where other funding sources do not exist? • Are there elements of KHA's current funding portfolio that should be changed, if other sources exist to fund them? • Are there elements of the essential services plan that should be changed based on the analyzed data?
Recommendations for Results/Report Dissemination	<ul style="list-style-type: none"> • How should KHA make the results of this study known to its stakeholders?

Examples of Work to Achieve Deliverables:

- Gather qualitative data using focus groups, town hall meetings/public forums, direct or participatory observation, and key-informant interviews to gather primary data
- Creates and distributes surveys
- Conducts meta-analysis of historical KHA reports
- Performs qualitative and quantitative data analysis using primary and secondary sources
- Creates images (i.e., tables, graphs, charts, diagrams, maps, etc.) to illustrate findings from secondary data analysis
- Identify trends with a detailed final report to include details of the assessment's findings and recommendations

Student Services Update - Attendance

May 20, 2025

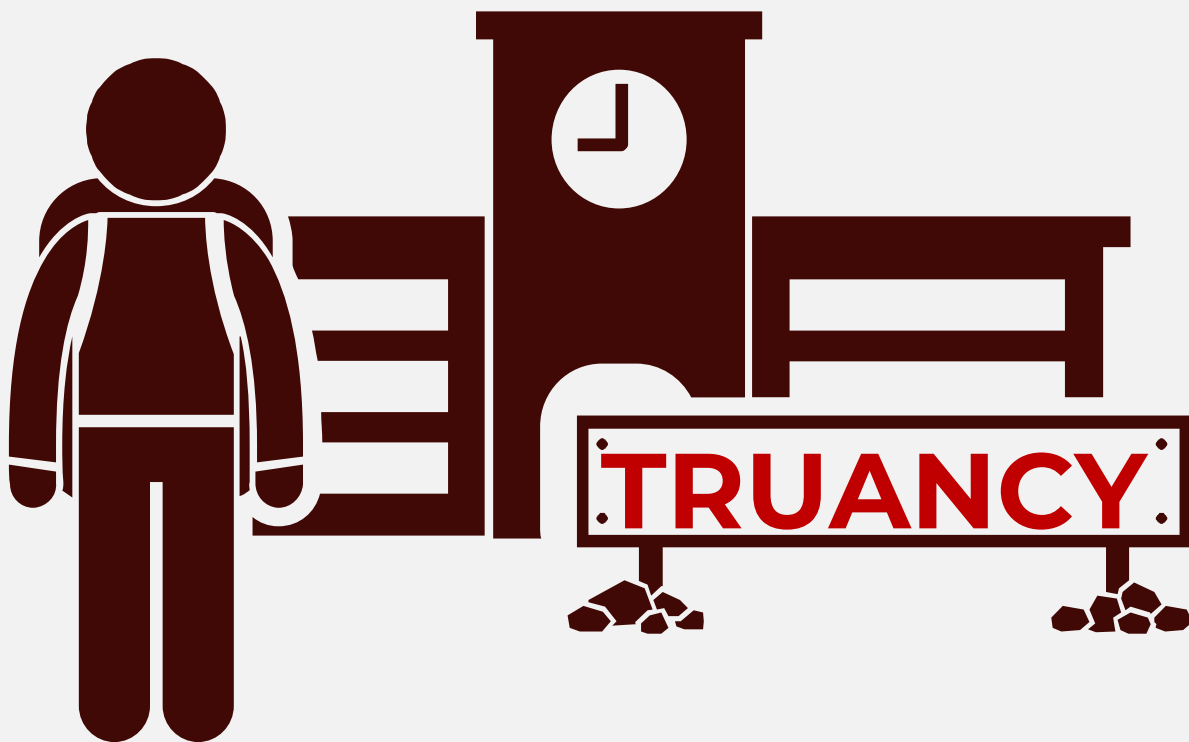
Katrina Taylor, Director
Wendy Dunlap, Executive Director





ATTENDANCE

TRUANCY DEFINITION



According to FLDOE A “Truant” student is a student, subject to compulsory school attendance, who has had:

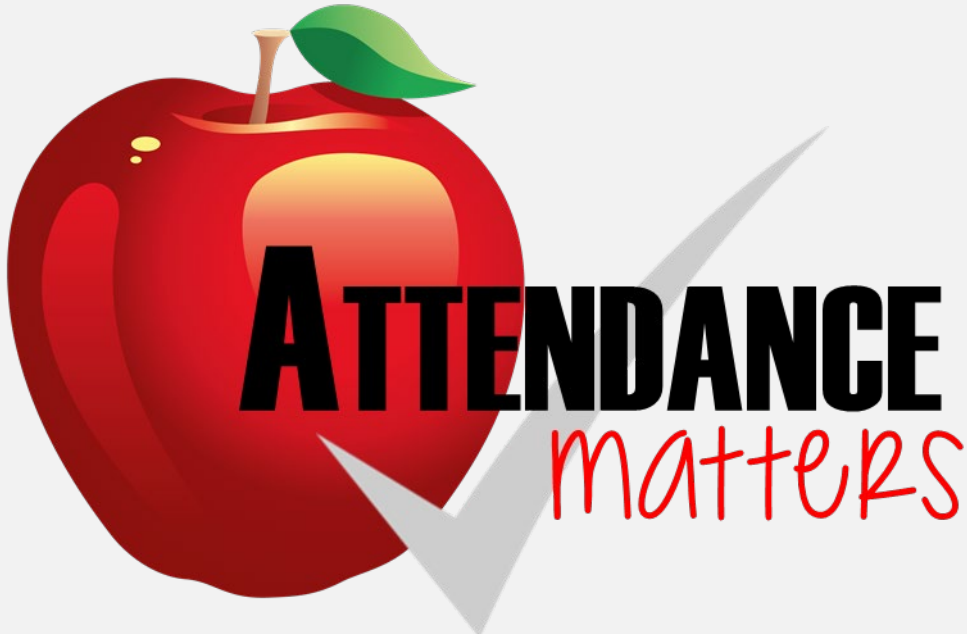
- 5 unexcused absences (or absences for which reasons are unknown) within a calendar month; or
- 10 unexcused absences (or absences for which reasons are unknown) within any 90 calendar days

Attendance Trends

2018-2019 School Year through the 2024-2025 School Year

2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
16.3%	15.40% Day 70: 2.13%	23.07% Day 70: 5.71%	29.23% Day 70: 4.76%	30.79% Day 70: 4.19%	34.26% Day 70: 4.60%	Final: May 29, 2025 Day 70: 4.15%

Calculation: Number of students absent 20+ days divided by the total enrollment.



SCHOOL BEHAVIORAL HEALTH STUDENT SUPPORT TEAM

DISTRICT STAFF

School-Based Social Worker (53)	Truancy Officers (21)
<ul style="list-style-type: none"> • On-site support to schools • Individual student interviews • Behavior management/interventions • Home visits • Agency Consults • Group Counseling • Multidisciplinary Team (MT) • Observations • Crisis Intervention • Attendance support 	<ul style="list-style-type: none"> • On-site support to schools • Collaborate with School Social Workers • Home visits • Investigate truancy cases • Process and manage attendance referrals • Research and analyze patterns • Tier 1 attendance interventions support • 4 Dedicated TO's in State Monitored Schools



Shout Out to Northwestern Legends



ATTENDANCE

SCHOOL DAY 163

Attendance Segment Report

			% Students by Daily Attendance				
Attendance Regions	Total # Students	None	1-5 Days	6-10 Days	11-14 Days	15-19 Days	20+ Days
ARLINGTON	8,697	3%	23%	23%	13%	12%	25%
BEACHES	9,856	3%	29%	27%	14%	10%	17%
ENGLEWOOD	11,978	4%	26%	24%	13%	11%	23%
JAMES WELDON JOHNSON	8,159	3%	23%	21%	13%	12%	28%
RIBAUT	7,424	4%	19%	17%	11%	12%	36%
SANDALWOOD	19,865	4%	26%	23%	13%	11%	22%
SPRINGFIELD	12,640	4%	23%	22%	13%	11%	27%
WESTSIDE	17,428	3%	20%	21%	14%	13%	30%



Level 1 & 2 School Level: Truancy Process

LEVEL 1

INVOLVEMENT

Student
Parent
School-Based Staff



Parent has
2 opportunities to attend
and sign Attendance
Intervention contract

LEVEL 2

INVOLVEMENT

Student
Parent
School-Based Staff
**District A.I.T.
Members**

When?

**5 unexcused
absences** in a
calendar month or
**10 unexcused
absences** in a
90-day period

Removing Barriers
Community Resources
Truancy Consequences
Florida Law



Parent attends and
signs Attendance
Intervention contract



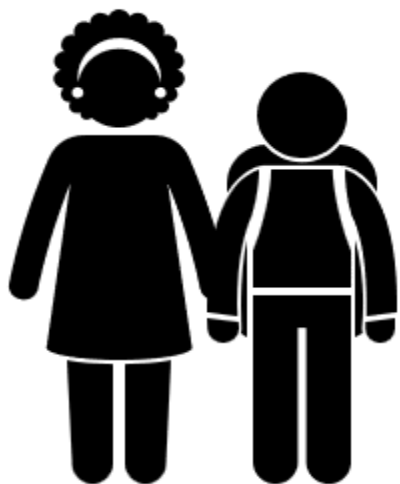
Level 3

District Level: Truancy process

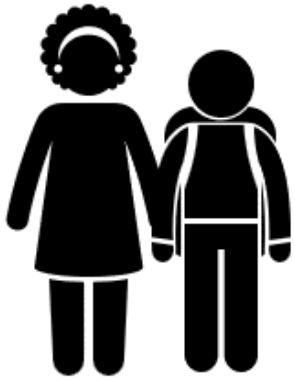
LEVEL 3

INVOLVEMENT

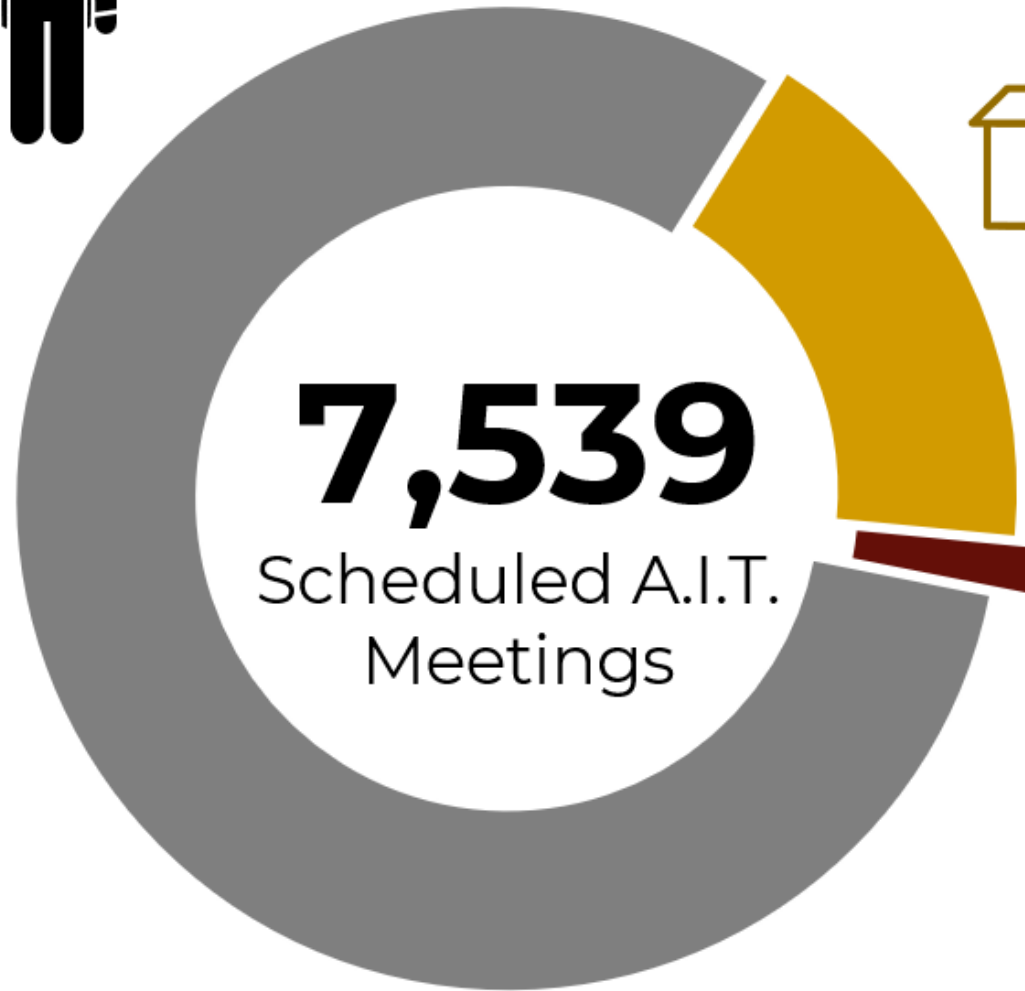
Student
Parent
School-Based Staff
District A.I.T. Members
Community Agencies



- ✓ Parents may be required to sign a **Final Contract** with recommendations made by the team
- ✓ Student may be referred to **Youth Crisis Center** (YCC)
- ✓ Parent may be referred to a program recommended by Florida **Department of Children & Families** (DCF)
- ✓ The District may proceed with filing a **truancy petition** with the courts



DCPS ATTENDANCE INTERVENTION 2024-25 TEAM MEETINGS



1646

A.I.T. CONTRACTS SIGNED



149

STUDENTS REFERRED TO LEVEL 3 A.I.T.
MEETINGS

10

CASES IDENTIFIED TO BE
REFERRED TO THE STATE
ATTORNEY'S OFFICE

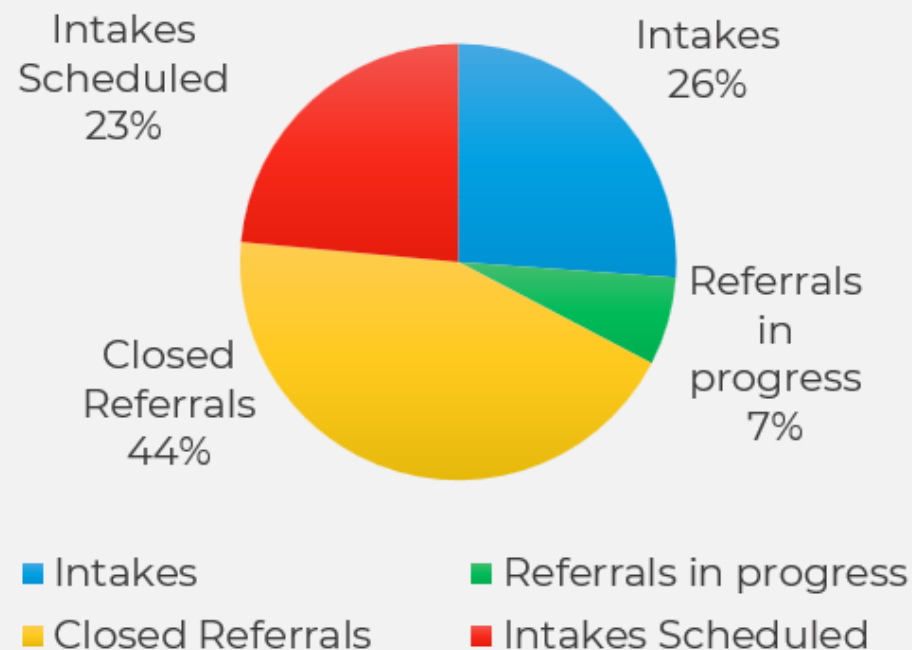


YOUTH CRISIS CENTER (YCC)

- YCC provides weekly referral status updates to DCPS District SBH Team to share with School Social Workers
- YCC case staff meetings began January 2025 and include participation from multiple agency and community partners
- Lack of family engagement at Case Staff meetings may lead to:
 - A referral for case staffing
 - A CINS/FINS (Child in Need of Services/Families in Need of Services) referral

YCC Available Services Include: Support for ungovernable youth, psychiatric services, case staffing coordination, residential treatment programs, intensive case management

2024-2025 DCPS Truancy Referrals to YCC to Date: 153 July 2024- April 2025



NEXT STEPS



MAY

JUNE

JULY

AUGUST

Attendance FOCUS
groups convene

School Level 1 & 2 AIT
meetings

District Level 3 AIT
monthly meeting

Level 3 District AIT
packets submitted

District staff meet with
school leadership
with 25% truancy

Schools review and
analyze attendance data

District-level Level 3
Attendance Intervention
Team (AIT) meetings

Schools analyze
attendance data to
identify trends/concerns

Schools contact
chronically absent
students to assess
barriers and offer
appropriate resources

Identified schools
finalize their attendance
plans

Schools implement Tier 1
strategies and
interventions plan

School
leadership/PBIS/MTSS
teams meet weekly to
review attendance data

School counselors and
social workers facilitate
small group sessions

Attendance Support
Trainings offered

Questions?



Recapping the Needs Assessment and Gap Analysis from 2022

Presentation to the Kids Hope Alliance Board

5/28/25



KHA Strategic Update Timeline

Developed in collaboration with the Board Strategic Services Committee

Current/Upcoming Cycle: for Contracts Funded FY27–FY31

Initiation Cycle: 2025–2027

- Q3–Q4 2025: Needs Assessment & Gap Analysis initiated and in progress
- Q4 2025–Q1 2026: Needs Assessment & Gap Analysis completed
- Q1–Q2 2026: Board Retreat to review results and work on updating plan
- Q2–Q3 2026: Updated Essential Services Plan completed
- Q3–Q4 2026: RFP Development & Release
- Q1 2027: RFP Scoring & Awards
- Q1–Q2 2027: Contracts created
- Q2 2027 (June 1): New Contracts Begin (FY27–FY31 funding cycle)

Ongoing Annual Responsibilities: 2027-2031

- Review provider **performance metrics and contract deliverables**
- Present annual summary of provider performance and contract impact to the Board to inform renewal decisions, budget request, and needs alignment

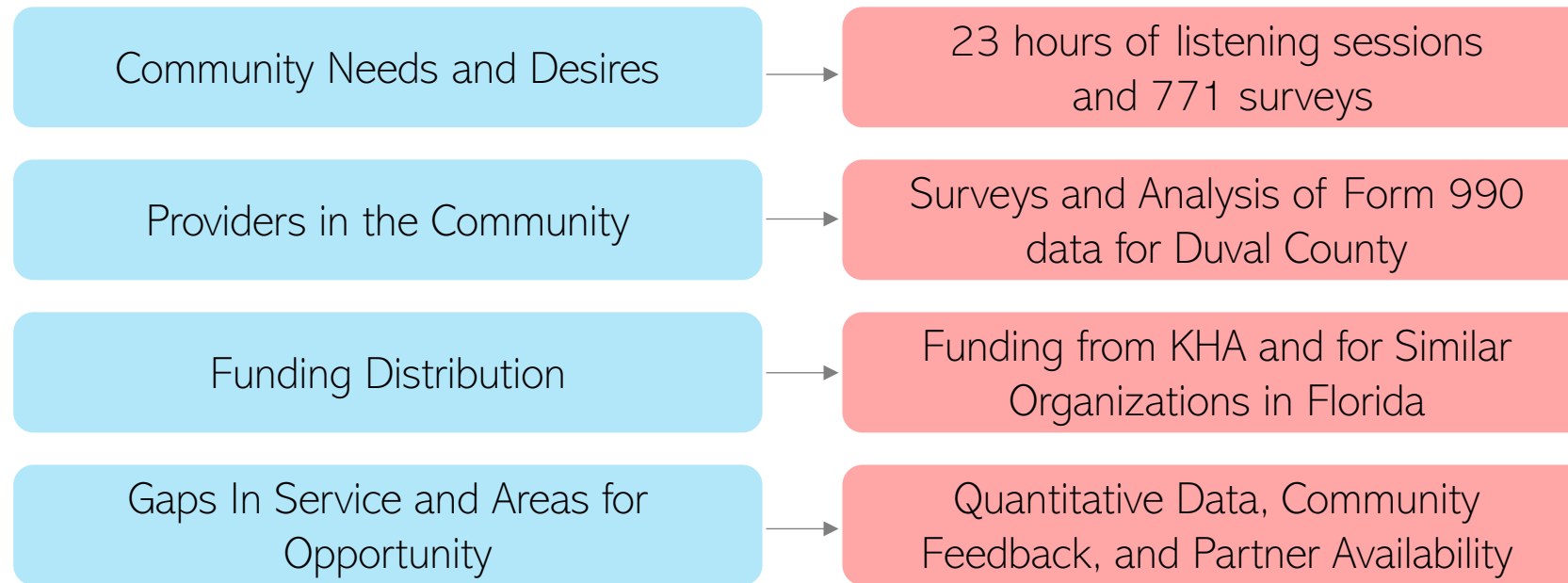
Next Cycle Would Begin Q3 2029

Needs Assessment and Gap Analysis

Completed in 2022 by NLP Logix and Nonprofit Center of NE Florida

The goal was to understand:

Through an analysis of:



Needs Assessment Recommendations

Changes to the ESC Framework



Duval Children and Youth are Physically and Mentally Healthy and Safe



Duval Children and Youth are Supported by Their Families and Community



Duval Children and Youth Have the Tools to Succeed in School



Duval Youth Graduate High School Prepared for College and/or the Workforce



Duval Families Have Access to the Services They Need

Create a **GOAL-ORIENTED** and **RBA-based** framework to ensure programs meet the needs of Jacksonville children, youth, and their families

Needs Assessment Recommendations

Building Metrics



Duval Children and Youth are Physically and Mentally Healthy and Safe



Duval Children and Youth are Supported by their Families and Community



Duval Children and Youth have the Tools to Succeed in School



Duval Youth Graduate High School Prepared for College and/or the Workforce



Duval Families Have Access to the Services they Need

- ✓ Requires Data Partnerships
- Current KHA Initiative
- ✓ Perceived/Expressed Need
- ✓ Absolute/Relative Need

Each category has a set of population indicators and their associated performance measures



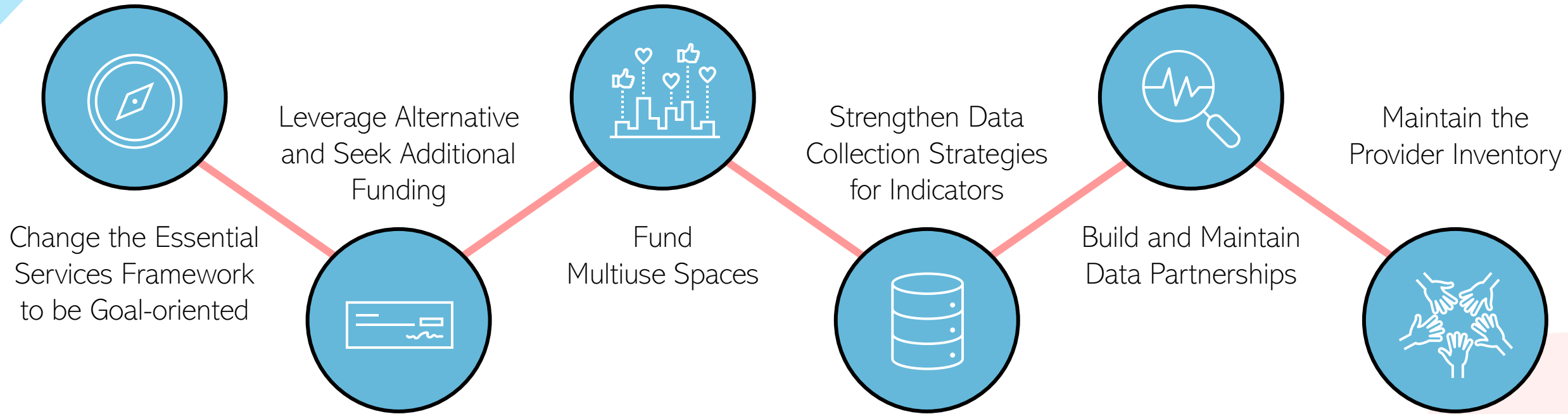
Children and youth have a safe outdoor place to play and build relationships

Performance Measure: Number of Crimes Occurring within ½ mile of COJ Parks
Data Source: Jacksonville Sheriff's Office



Either a data source or a data collection plan is made available

Final Recommendations



Future Plan

Gather board feedback for missing items and po

Replicate the 2022 Study with appropriate changes

Measure the effect of changes from the 2022 Studies